

# **GOVERNMENT OF SINDH**

**SCHOOL EDUCATION AND LITERACY DEPARTMENT**

**&**

**PUBLIC PRIVATE PARTNERSHIP UNIT FINANCE DEPARTMENT**



**3<sup>rd</sup> April, 2018**

## **INVITATION FOR BIDS INSTRUCTIONS TO PROSPECTIVE BIDDERS**

**FOR**

**NATIONAL COMPETITIVE BIDDING SINGLE STAGE – TWO ENVELOPE PROCEDURE  
RULE 46(2) OF SPPRA RULES 2010 (AMENDED 2013)**

# IMPORTANT NOTICE

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This Invitation for Bids is provided to the recipients solely for use in preparing and submitting Bids in connection with the competitive bidding process for the Sindh Education Management Organizations Reform; there-to manage and operate the Facilities in PPP mode for a term of the Concession Period. This Invitation for Bids is being issued by the School Education and Literacy Department, Government of Sindh, in consultation with the PPP Unit, Finance Department, Government of Sindh, solely for use by prospective bidders in considering the Project.

Unless expressly specified otherwise, all capitalized terms used herein shall bear the meaning ascribed thereto in the Definitions of this Invitation for Bids.

The evaluation criteria is determined by the School Education and Literacy Department, Government of Sindh, in consultation with the PPP Unit, Finance Department - Government of Sindh. Neither any of these entities, nor their consultants, advisors, employees, personnel, agents, make any representation (expressed or implied) or warranties as to the accuracy or completeness of the information contained herein, or in any other document made available to a person in connection with the tender process for the Project and the same shall have no liability for this Invitation for Bids or for any other written or oral communication transmitted to the recipient in the course of the recipient's evaluation of the Project. Neither any of these entities, nor their employees, personnel, agents, consultants, advisors and contractors etc. will be liable to reimburse or compensate the recipient for any costs, fees, damages or expenses incurred by the recipient in evaluating or acting upon this Invitation for Bids or otherwise in connection with the Project as contemplated herein.

The Bids submitted in response to this Invitation for Bids by any of the Bidders shall be upon the full understanding and agreement of any and all terms of the Invitation for Bids and such submission shall be deemed as an acceptance to all the terms and conditions stated in the Invitation for Bids. Any Bids in response to the Invitation for Bids submitted by any of the Bidder shall be construed based on the understanding that the Bidder has done a complete and careful examination of the Invitation for Bids and has independently verified all the information received (whether written or oral) from the Government of Sindh (including from its employees, personnel, agents, consultants, advisors and contractors, etc.).

This Invitation for Bids does not constitute a solicitation to invest, or otherwise participate, in the Project, nor shall it constitute a guarantee or commitment of any manner on the part of the Government that the Project will be awarded. The School Education and Literacy Department, Government of Sindh reserves its right, in its full discretion, to modify the Invitation for Bids and/or the Project at any time to the fullest extent permitted by law, and shall not be liable to reimburse or compensate the recipient for any costs, taxes, expenses or damages incurred by the recipient in such an event.

This Invitation for Bids is available for download at the website of School Education and Literacy Department and on the SPPRA website for the Prospective Bidders.

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# 1. Definitions

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All capitalized terms not defined herein shall have the meaning set forth in the Concession Agreement.

<b>Affiliate Company</b>	The term shall bear the meaning as ascribed thereto in Section 4.3.1.
<b>Annuity Amount</b>	Has the meaning set forth in draft Concession Agreement ANNEX 3– Article 8
<b>Annuity Amount Adjustment</b>	Has the meaning set forth in draft Concession Agreement ANNEX 3– Article 8
<b>Articles of Association</b>	The Articles of Association of the Prospective Bidder.
<b>Authority or SELD</b>	School Education and Literacy Department, Government of Sindh
<b>BAFO</b>	has the meaning set forth in Section 8.4.4
<b>Bid</b>	has the meaning set forth in Section 6.1.1
<b>Bid Data Sheet</b>	means the data sheet attached as <b>ANNEX 1 (BID DATA SHEET)</b>
<b>Bidder</b>	An interested bidder is one who is an Enterprise or a Consortium that is eligible for this bidding process under the Sindh Public Procurement Rules of 2010. For purpose of clarity, an individual / sole proprietor shall not be considered as a bidder nor to be a member of any consortium for bidding process for the project.
<b>Bid Costs</b>	has the meaning set forth in Section 2.3.1
<b>Bid Security</b>	The security deposit that a Bidder must provide, in the form of a financial guarantee issued by a scheduled commercial bank operating in Pakistan acceptable to the Government (with a minimum credit rating of 'A-' according to the PACRA rating scale for financial institutions), in form and substance as attached hereto as <b>FORM A</b> to <b>ANNEX 2 (FORMS)</b> and in the amounts and conditions specified in Section 6.4.1 ( <i>Bid Security</i> ). It being clarified that the Bid Security shall not be in the form of an insurance or corporate guarantee. However, the Bid Security in the form of a demand draft or pay order would also be acceptable.
<b>Bid Security Expiry Date</b>	has the meaning set forth in Section 6.4.1.1
<b>Bid Security Validity Period</b>	has the meaning set forth in Section 6.4.1.2
<b>Bids Submission Deadline</b>	has the meaning set forth in Section 7.3.1
<b>Bid Validity Period</b>	has the meaning set forth in Section 6.6.1
<b>Bidding Documents</b>	has the meaning set forth in Section 5.1.1
<b>Bidding Process</b>	has the meaning set forth in Section 2.1.1
<b>Bids Evaluation Report</b>	has the meaning set forth in Section 8.7
<b>Board of Directors</b>	The Board of Directors of the Prospective Bidders.
<b>Clarification/Comments Request Deadline</b>	Specified in the Estimated Timetable
<b>Concession Agreement</b>	the draft of the Concession Agreement is attached as to <b>ANNEX 3 (DRAFT CONCESSION AGREEMENT)</b>

<b>Concession Period</b>	The period for this the Concession Agreement would be entered into with the successful EMOs, which is proposed to be ten (10) years at present.
<b>Consortium</b>	A Bidder comprised of a group of two or more enterprises formed to submit a Bid and, if applicable, to carry out the Concession
<b>Construction School</b>	A school reconstructed with the support of USAID under Sindh Basic Education Program, which may or may not have an old block adjacent to the newly reconstructed building.
<b>Control</b>	The term shall bear the meaning as ascribed thereto in Section 4.3.2
<b>EMO</b>	Education Management Organization who undertakes the management and operation of the Public Sector Schools as part of the Project.
<b>Estimated Timetable</b>	has the meaning set forth in Section 2.4.1
<b>Evaluation Committee</b>	The Technical and Financial Evaluation Committee (TFEC) notified by Government of Sindh, and has the meaning set forth in Section 8.1.1
<b>Effective Date</b>	Means the date notified by the Authority to the Operator as being the date on which the Conditions Precedent are fulfilled or waived.
<b>Eligibility Criteria</b>	The term shall bear the meaning as ascribed thereto in Section 4.3 against which details with supporting documents are required to be submitted by the Prospective Bidder in terms of, and in accordance with this Invitation for Bids document
<b>Escrow Bank Fees</b>	has the meaning set forth in Section 6.4.2.9
<b>Facilities</b>	Each public sector school(s) as identified in <b>ANNEX 8</b> .
<b>Final Bidding Documents</b>	has the meaning set forth in Section 5.4.2
<b>Financial Bid Envelope</b>	has the meaning set forth in Section 7.2.1
<b>Financial Model</b>	has the meaning set forth in Section 6.4.2.8
<b>Financial Ranking</b>	has the meaning set forth in Section 8.4.3
<b>Group-of-Schools</b>	Means a group of schools comprising of one Construction School along with other nearby selected schools, clubbed together as identified in ANNEX 8.
<b>Invitation for Bids</b>	This invitation for bids documents, including its Annexures and Forms.
<b>Integrity Pact</b>	The instrument entitled 'Integrity Pact' as attached to this Invitation for Bids as <b>FORM D to ANNEX 2</b> , duly signed by the Authority and the Bidder
<b>Lead Member</b>	The term shall bear the meaning as ascribed thereto in Section 3.1.2
<b>Memorandum of Association</b>	The Memorandum of Association of the Prospective Bidder
<b>Management Fee</b>	<p>Management fee is the cost charged by the operator for providing its services to the authority for managing the Project, which also includes the remuneration of staff other than the school-based staff engaged by the operator. The Management Fee quoted by the Bidder shall be separate in respect of each year of the Concession Period.</p> <p>The cost head 'Management Fee' shall be utilized for any annuity amount adjustments based on the evaluation of the Key Performance Indicators (KPIs), interalia; the bidder is therefore required to charge management fee no less than 5% of the Project cost before taxes.</p>

<b>Member</b>	An enterprise that is part of a Bidder on an exclusive basis
<b>National Competitive Bidding</b>	National Competitive Bidding process to be regulated as Rule 15(b) of the SPPRA of 2010.
<b>Notification of Award</b>	has the meaning set forth in Section 9.4.1
<b>Operator</b>	The Bidder or the Project Company incorporated by the Bidder after signing of the Concession Agreement in accordance with Section 9.5.1
<b>Package</b>	Package has the meaning set forth in Annex 8
<b>PPP</b>	Public Private Partnership
<b>PPP Act</b>	The Public Private Partnership Act, 2010 (and includes as amended from time to time).
<b>PPP Node</b>	Means the Public-Private Partnership Node, School Education and Literacy Department established under Sindh Public-Private Partnership Act 2010
<b>Project</b>	has the meaning set forth in Section 2.2.1
<b>Project Company</b>	has the meaning set forth in Section 9.5.1
<b>Project Cost</b>	Means the cost of the Project as will be set out in each Bidder's Financial Bid, in accordance with <b>ANNEX 2, FORM F</b> , Attachment 2 ( <i>Project Cost</i> ) and as defined in Section 6.4.2.6.
<b>Responsive Bid</b>	Responsive Bid, or Responsive Proposal means that a bid or proposal that complies with all the conditions of this Invitation for Bid or Request for Proposal and with the prescribed procurement procedures and requirements of SPPRA of 2010.
<b>Response to Questions Document</b>	has the meaning set forth in Section 5.3.1.2
<b>SBEP</b>	Sindh Basic Education Program
<b>School Consolidation Policy</b>	Means the policy notification (notification no. RSU/School Consolidation Policy/2011 dated 16.02.2012; amended on 22.01.2015) by the Authority to rationalize the education -governance to enhance the quality of education by declaring a campus school formed by merging adjoining, embedded or nearby schools.
<b>Second Ranking Bidder</b>	has the meaning set forth in Section 9.7.1
<b>SMC</b>	School Management Committee
<b>Substitute Selection Notice</b>	has the meaning set forth in Section 9.7.1
<b>Successful Bidder</b>	has the meaning set forth in Section 9.2
<b>Technical Bid</b>	has the meaning set forth in Section 6.3.1
<b>Technical Bid Documents</b>	means the documents listed in the Section 6.2.1
<b>Technical Bid Envelope</b>	has the meaning set forth in Section 7.2.1
<b>USAID</b>	United States Agency for International Development



## 2. INTRODUCTION & PROJECT DESCRIPTION

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### 2.1 INTRODUCTION

- 2.1.1 The Authority desires to outsource the management and administration of selected Package(s) of public sector schools in Sindh to EMOs in a manner that such public schools will be managed and run by these EMOs on a public-private partnership basis, under the PPP Act (the Project). It is envisaged that the EMOs will be selected by the Authority through a fair and transparent National Competitive Bidding (NCB) by Single- Stage-Two-Envelope process (the Bidding Process) and the Authority will enter into a Concession Agreement with each of the successful EMOs in respect of the Project.
- 2.1.2 This Invitation for Bids is being issued by the Authority, in consultation with the PPP Unit, Finance Department, Government of Sindh to the recipient prospective Bidders that meet the eligibility criteria as per Articles 4, 5 & 6 of this Invitation for Bids Document by the Authority following the evaluation of their bids submitted in accordance with the terms and conditions of this Invitation for Bids Document.

### 2.2 PROJECT DESCRIPTION

- 2.2.1 The Government aims to contract credible EMOs from the private sector to manage and improve the functioning of public schools by introducing innovations, modernizing the education system, addressing management gaps, maintaining the school building and facilities, and cooperatively working along with teachers, schools' staff, school management committees, surrounding communities and all relevant tiers of the School Education and Literacy Department. In order to improve the standard of education in the province of Sindh, the Government, acting through the Authority, envisages a PPP model, for the pilot of EMOs in Sindh. The Authority intends to provide concession to the successful bidder(s) in order to manage and operate these Facilities as a Package as defined under ANNEXURE 8.
- 2.2.2 The Project is an important part of the Government's strategy towards developing Sindh's education sector and improving the literacy rate. In 2013, the Government of Sindh passed the Sindh Right of Children to Free and Compulsory Education Act in compliance with Article 25-A of the Constitution of Pakistan. The legislation has placed a renewed obligation on the Government of Sindh, including the Authority, to take steps to address the weak performance of the education sector. Accordingly, the public schools managed and run by the EMOs will function under the given constitutional provision and the aforesaid Act passed thereafter. The education in such public schools will remain free of charge for all the students. The admission process will be strictly non-discriminatory and as per the spirit mentioned in the statute law.
- 2.2.3 The Authority is working closely with the USAID for the implementation of Sindh Basic Education Program, under which, state-of-the-art schools are being constructed in selected districts of Sindh.
- 2.2.4 The Authority's key objectives for the Project include:
- (i) Improving the functioning of public sector schools through innovation and modernization of the education system;
  - (ii) Reducing inefficiencies and addressing the management gaps in public education;
  - (iii) Delivering better quality education to the children in the province of Sindh; and
  - (iv) Encouraging greater private sector investment in the education sector, in particular in the rural and less developed areas of the province of Sindh.
  - (v) To meet the key performance indicators as set out in the **ANNEXURE 7**; and manage and operate the public schools in accordance with, inter alia, the technical proposal as submitted by the prospective bidders along with the terms of the concession agreement.

## 2.3 BID COSTS

- 2.3.1 Each Bidder shall bear all costs associated with the preparation and submission of its Bid and the Bidder's participation in the Bidding Process (the "Bid Costs") including, without limitation, all costs and expenses related to, participation in pre-bid conference, preparation and submission of the Bidding Documents, the provision of any additional information, conducting due diligence of the Project, visits to the Project site, engagement of consultants, advisors and contractors and all other costs incurred as part of this Bidding Process up to the signing of the Concession Agreement by successful Bidders.
- 2.3.2 The Authority shall not be responsible or liable to pay any Bid Costs of any Bidder, regardless of the conduct or outcome of the Bidding Process.

## 2.4 TIMETABLE

- 2.4.1 The estimated timetable for the Bidding Process is as follows (the "Estimated Timetable"):

Activity	Target Date
Issuance of Bidding Documents	3 <sup>rd</sup> April 2018
Clarifications / Comments Request Deadline	2 <sup>nd</sup> May 2018; 2:00 PM,
Pre-Bid Conference / Bidders Meetings	TBD*
Release Amended Bidding Documents (if required)	
2 <sup>nd</sup> Pre-Bid Conference / Bidders Meetings (if required)	
3 <sup>rd</sup> Pre-Bid Conference/ Bidders Meetings (if required)	
Bids Submission Deadline	15 <sup>th</sup> May, 2018 2:00 PM
Technical Bids Opening	15 <sup>th</sup> May, 2018 3:00 PM
Financial Bids Opening	6 <sup>th</sup> June, 2018
Publication of the Evaluation Report	18 <sup>th</sup> June 2018
Notification of Award	29 <sup>th</sup> June 2018
Execution of the Concession Agreement with Successful Bidder	10 <sup>th</sup> August 2018

\* Final date(s) of Pre-Bid Conference(s) to be announced in 2<sup>nd</sup> week of April, 2018 on SELD website: <http://www.sindheducation.gov.pk/>

- 2.4.2 The Authority may, in its sole discretion and without prior notice to Bidders, amend the Estimated Timetable. Bidders shall not rely in any manner whatsoever on the Estimated Timetable and the Authority shall not incur any liability whatsoever arising out of amendments to the Estimated Timetable.

### **3. PROSPECTIVE BIDDERS**

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This Invitation for bids is addressed to all prospective bidders having requested it in accordance with this Invitation for Bids published in Daily DAWN, JANG & KAWISH Newspapers on 1<sup>st</sup> April 2018, and on the following websites: School Education and Literacy Department [www.sindheducation.gov.pk](http://www.sindheducation.gov.pk) Sindh Public Procurement Regulatory Authority [www.pprasindh.gov.pk](http://www.pprasindh.gov.pk) and PPP Unit, Finance Department [www.pppunitsindh.gov.pk](http://www.pppunitsindh.gov.pk).

#### **3.1 CONSORTIUM-LEAD MEMBERS**

- 3.1.1 A Prospective Bidder for the Project may be a single organization or may take the form of a consortium (a “Consortium”) comprising of companies, firms, corporate bodies or other legal entities duly registered under the applicable, permitted and relevant laws and procedures.
- 3.1.2 Each Consortium shall appoint and authorize one (1) lead member (the “Lead Member”) to represent and irrevocably bind all members of the Consortium in all matters connected with the eligibility and tendering process including but not limited to the submission of the invitation of bids on behalf of the Consortium.

#### **3.2 CONSORTIUM PARTICIPATION RESTRICTIONS**

- 3.2.1 No Prospective Bidder or Consortium member may be eligible if it owns more than five percent (5%) of the shares (directly or indirectly, in terms of voting rights and/or rights to dividends) of another Prospective Bidder or member of another Consortium.
- 3.2.2 No Prospective Bidder or Consortium member may be eligible if it has any representative on the Board of Directors (or equivalent managing body) of another Prospective Bidder or member of another Consortium.
- 3.2.3 Notwithstanding the foregoing, a Prospective Bidder or Consortium may be eligible if it can present evidence reasonably satisfactory to the Authority that arrangements have been established such that any such cross shareholdings or common directorships do not materially affect the independent investment decisions of the Prospective Bidder or Consortium in which such cross shareholding or common directorship exists.

#### **3.3 EVALUATION REQUIREMENTS**

- 3.3.1 If the Prospective Bidder is a Consortium it shall clearly indicate in its bid, which Consortium member(s) are to be evaluated for each such Eligibility Criteria.

#### **3.4 INELIGIBILITY OF A PROSPECTIVE BIDDER**

If the Prospective Bidder or a Consortium member has been barred by any central, state or local government or government instrumentality in Pakistan or in any other jurisdiction to which the Prospective Bidder or a Consortium member belongs or in which the Prospective Bidder or a Consortium member conducts its business, from participating in any project on a private participation basis and the bar subsists as on the Invitation to Bid Submission Deadline. Such entity shall not be eligible to submit a bid either individually or as a Consortium member.

- 3.4.1 A Prospective Bidder (and in the case of a Consortium, any member) should not have, in the 5 (five) years preceding the invitation to bids Submission Deadline:
  - a) failed to perform any contract with the Government, federal government, or local or provincial governments, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial

- b) pronouncement or arbitration award against the Prospective Bidder or Consortium member as the case may be; or
- c) been expelled from any project or contract by any public entity or authority; or
- d) had any contract terminated by any government or government instrumentality for breach by such Prospective Bidder or Consortium member.
- e) statement about ineligibility as sole proprietor

### **3.5 NO CONTRACT**

- 3.5.1 No contract whatsoever is created by or arises from this Invitation to Bid Document, which, under no circumstances, constitutes an offer to enter into any contract or arrangement of any nature whatsoever with any party whatsoever.
- 3.5.2 The Government, the Authority and any of their departments, employees, consultants, advisors and/or personnel shall not have any obligation, responsibility, commitment, or legal liability of any nature whatsoever towards any Prospective Bidder arising from this Invitation to Bid Document or any bids submitted in response to it.

## 4. ELIGIBILITY CRITERIA

### 4.1 LANGUAGE

The bids prepared by the Prospective Bidder, and all correspondence and documents related to this Invitation for bids shall be submitted in English, as specified in ANNEXURE 1 (DATA SHEET).

### 4.2 DOCUMENTS COMPRISING THE ELIGIBILITY CRITERIA

4.2.1 The documents submitted by the Prospective Bidders to pass eligibility criteria shall comprise of the following documents:

- a) Part I – the information required by Section 4.3;
- b) Part II – the documents or information required by Section 4.4;
- c) Part III – where the Prospective Bidder is a Consortium, the documents required by Section 4.5; and
- d) Part IV – the power of attorney required by Section 4.6.

### 4.3 PART I – ELIGIBILITY CRITERIA

In Part I of the bidding document, the Prospective Bidder shall submit proof that it meets the Eligibility Criteria set out below (the “Eligibility Criteria”).

ELIGIBILITY CRITERIA	REQUIRED DOCUMENTS/FORMS
<p><b>EC1: Technical Criterion 1</b></p> <p>The Prospective Bidder, or if the Prospective Bidder is a Consortium, at least one of the Consortium members, shall have experience in the management and operation and / or technical assistance provided to educational institutions of at least 5 years.</p>	<p><b>DEC1: Experience</b></p> <p>The Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium members, shall provide its list of relevant projects/sites in the form presented in <b>ANNEXURE 11 (EXPERIENCE FORM)</b>, ALONG with supporting documentation to demonstrate that it satisfies this criterion.</p>

ELIGIBILITY CRITERIA	REQUIRED DOCUMENTS/FORMS
<p><b>EC2: Financial Criterion 1</b></p> <p>The Prospective Bidder, or if the Prospective Bidder is a Consortium, the Lead Member, shall have a Net Worth<sup>1</sup> of at least PKR <b>10,000,000</b> (Pak Rupees Ten Million) or equivalent at the end of each year of the last two (2) full financial years.</p>	<p><b>DEC2: Audited Financial Statements</b></p> <p>The Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, shall provide the required financial data in the forms presented in <b>ANNEXURE 13 (FINANCIAL DATA FORM)</b>, along with</p> <ol style="list-style-type: none"> <li>(i) audited financial statements, duly certified by a certified chartered accountant, for the most recent two (2) full financial years for which such statements are available, including the consolidated balance sheet, income statement, statement of cash flows and the accompanying notes, and</li> <li>(ii) a confirmation letter from an independent auditor, to demonstrate that it satisfies the relevant financial criteria.</li> </ol>

<sup>1</sup> "Net Worth": means the value of total assets less total liabilities of the entity concerned at the end of a financial year.

#### 4.3.1 TECHNICAL ELIGIBILITY CRITERIA - SUBMISSION OF EVIDENCE FROM SUBSIDIARIES

The Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, may include evidence of projects undertaken by one or several Affiliate Companies (as defined below) to satisfy Technical Eligibility Criteria EC1.

For purposes of the above, an "Affiliate Company" means any corporate entity Controlled by the Prospective Bidder, or if the Prospective Bidder is a Consortium, by the relevant Consortium member, and "Control" means having, directly or indirectly, a majority of the voting securities or a majority representation on the Board of Directors (or other similar constituent body) of the given entity. For the avoidance of doubt, projects undertaken by other companies of the same corporate group, which do not comply with the above definition of an Affiliate Company, such as parent companies or sister companies, shall not be taken into account to satisfy Technical Eligibility Criteria EC1.

In case the Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, includes evidence of projects undertaken by one or several Affiliate Companies, it shall submit, in addition to all other documentation required by this Invitation for bids Document, the documentation specified in Section 4.4(b) with respect to each relevant Affiliate Company.

#### 4.3.2 FINANCIAL ELIGIBILITY CRITERIA - SUBMISSION OF EVIDENCE FROM PARENT COMPANY

The Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, may choose to present financial statements from a Parent Company to satisfy Financial Criteria in EC2.

For purposes of the above, "the Parent Company" means any corporate entity controlling the Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, and "Control" means having, directly or indirectly, a majority of the voting securities or a majority representation on the Board of Directors (or other similar constituent body) of the given entity.

In case the Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, chooses to present financial statements from a Parent Company, it shall submit, in addition to all other documentation required by this Invitation for Bids Document, the documentation specified in Section 4.4(b) with respect to the Parent Company.

In such cases, the Parent Company shall guarantee to the Authority the Prospective Bidder's financial obligations under the Concession Agreement. For purposes of the above, the Parent Company shall provide an executed letter of support in the form attached as **ANNEXURE 13 (PARENT COMPANY LETTER OF COMFORT)**.

### 4.4 PART II – APPLICATION AND OTHER DOCUMENTS

4.4.1 In Part II of the Eligibility Criteria, each Prospective Bidder shall provide the following:

- a) An Application signed by the Prospective Bidder (or if the Prospective Bidder is a Consortium, the Lead Member) in the form of **ANNEXURE 9 (APPLICATION FORM)**.
- b) The following legal documents and background information:
  - (i) basic information on the Prospective Bidder (or if the Prospective Bidder is a Consortium, each member of a Consortium), as detailed in **ANNEXURE 10 (BASIC INFORMATION FORM)**, including an up-to-date list of shareholders or members of the Prospective Bidder (or one list for each Consortium member);
  - (ii) a certified copy of Memorandum of Association and Articles of Association or other constitutive documents of the Prospective Bidder (or if the Prospective Bidder is a Consortium, the

Memorandum of Association and Articles of Association or other constitutive documents of each member of a Consortium) and any amendments; and

- (iii) a certified copy of the Prospective Bidder's certificate of incorporation or registration (or, if the Prospective Bidder is a Consortium, each of its members);
- c) An Affidavit, in the form of **ANNEXURE 14 (AFFIDAVIT)**, confirming that the Prospective Bidder (or, if the Prospective Bidder is a Consortium, each member of the Consortium):
  - (i) is not in bankruptcy or liquidation proceedings;
  - (ii) has not been convicted of fraud, corruption, collusion or money laundering;
  - (iii) is not aware of any conflict of interest or potential conflict of interest arising from prior or existing contracts or relationships which could materially affect its capability to comply with the obligations under the Concession Agreement; and
  - (iv) does not fall within any of the circumstances for ineligibility listed in Section 3.4 (Ineligibility of a Prospective Bidder).

#### **4.5 PART III – CONSORTIA DOCUMENTS AND REQUIREMENTS**

If the Prospective Bidder is a Consortium, there must be a Lead Member who is duly authorized (through a power of attorney signed in front of a notary, as described in Section 4.6) by all other Consortium members to act on their behalf and provide an undertaking that there will be no change in the constitution of the Consortium without the prior written consent of the Authority.

A Prospective Bidder wishing to be eligible as a Consortium shall submit, as Part III of the Application, a written commitment, in the form of a letter duly executed by the legal representative of each Consortium member, which:

- a) confirms each members commitment to the Consortium; and
- b) Identifies the member that will assume the role of Lead Member on behalf of the other members, with the authority to commit all members.

#### **4.6 PART IV – POWER OF ATTORNEY**

Each Prospective Bidder (or if the Prospective Bidder is a Consortium, each Consortium member) shall provide, as Part IV of the Application, a written power of attorney in the form attached hereto as **ANNEX 2 FORM B (POWER OF ATTORNEY)**, duly notarized, indicating that the person(s) signing the Eligibility Application has/have the authority to sign.

#### **4.7 CLARIFICATIONS**

A Prospective Bidder requiring any clarification on this Invitation for Bids, Application, Eligibility Criteria, forms, annexures, or any of the requirements set out herein, may send request for clarification to the Authority in writing with a copy to the Director, PPP Node at the e-mail addresses indicated in **ANNEXURE 1 (DATA SHEET)**. Any such request for clarification shall be addressed before 2:00 P.M. till 2<sup>nd</sup> May 2018 (Pakistan time).

Electronic copies of the response, including an explanation of the query without identification of its source (**the “Response to Questions Document”**), will be sent to all Prospective Bidders who have requested the Invitation for Bids. If similar or repeated queries are made by Prospective Bidders, those queries may be listed as one query and responded to only once.

## 5. BIDDING DOCUMENTS

### 5.1 CONTENT OF BIDDING DOCUMENTS

5.1.1 The nature of the Project, bidding procedures, contract terms and technical requirements are prescribed in the bidding documents, which include the following (collectively, the "Bidding Documents"):

No.	Description
1	Invitation for Bids
2	Annexes to Invitation for Bids:
	Annex 1      Bid Data Sheet
	Annex 2      Forms
	Form A      Bid Form
	Form B      Power of Attorney
	Form C      Conflict of Interest Statement
	Form D      Integrity Pact
	Form E      Bid Security
	Form F      Financial Bid
	Annex 3      Draft Concession Agreement
	Annex 4      Content of Technical Bid
	Annex 5      Technical Evaluation Criteria
	Annex 6      Financial Structure for the EMOs
	Annex 7      Key Performance Indicators
	Annex 8      Details of Facilities
	Annex 9      Application Form
	Annex 10     Basic Information Form
	Annex 11     Experience form
	Annex 12     Financial Data (DEC 2)
	Annex 13     Parent Company Letter of Comfort
	Annex 14     Affidavit
	Annex 15     Specifications for Science Lab
	Annex 16     Specifications for Computer Lab
	Annex 17     Specifications for Solar Power
3	Any addenda and/or amendments to the documents listed above, issued by the Authority.

5.1.2 Each Bidder shall examine all instructions, terms and conditions, forms, specifications and other information contained in the Bidding Documents. If the Bidder,



- a) fails to provide all documentation and information required by the Bidding Documents; or
- b) submits a Bid which is not substantially responsive to the terms and conditions of the Bidding Documents,

Such action shall be at the Bidder's risk and the Authority may determine that the Bid is non-responsive to the Bidding Documents and may reject it.

## **5.2 PRE-BID CONFERENCE**

- 5.2.1 The Authority has organized a pre-bid conference on the dates set out in the Estimated Timetable for discussing any comments that the Bidders might have with respect to the Project and the Bidding Documents. Finalized date of the pre-bid conference, or any change in its schedule shall be announced one week prior on the Authority's website i.e. [www.sindheducation.gov.pk](http://www.sindheducation.gov.pk)
- 5.2.2 The Authority reserves the right to call any additional pre-bid conferences, if it so desires.

## **5.3 BIDDERS COMMENTS AND CLARIFICATIONS ON BIDDING DOCUMENTS**

- 5.3.1 Bidders' Requests for Clarification, Comments and mark-up of the Bidding Documents
  - 5.3.1.1 Bidders have the opportunity to propose comments to the Bidding Documents; however the Authority may (at its sole and absolute discretion) accept or reject such proposals and comments. All comments shall be made in writing and sent to the relevant persons mentioned in Annex 1.
  - 5.3.1.2 Electronic copies of the response, including an explanation of the query but not identification of its source (the "**Response to Questions Document**"), shall be sent to all Bidders. If similar or repeated queries are made by Bidders, those queries may be listed as one query and the Authority may respond to such query only once. The Authority reserves the right not to consider such comments on the Bidding Documents.

## **5.4 AMENDMENT OF BIDDING DOCUMENTS**

- 5.4.1 At any time before the Bids Submission Deadline, the Authority may amend the Bidding Documents, for any reason, whether at its own initiative, or in response to the Bidder's questions, comments or mark-up.
- 5.4.2 Subject to Section 5.4.1, once revised versions of the Bidding Documents, if applicable, have been issued (the "**Final Bidding Documents**") as set out in the Estimated Timetable then no other communications of any kind whatsoever shall modify the Bidding Documents.

## **5.5 BIDDERS DUE DILIGENCE**

- 5.5.1 Information Provided by the Authority:
  - 5.5.1.1 Each Bidder is solely responsible for conducting its own independent research, due diligence, any lawful inspection(s), seeking any independent advice necessary or any other work necessary for the preparation of Bids, negotiation of agreements, and the subsequent delivery of all services to be provided by the Successful Bidder in accordance with the Concession Agreement.
  - 5.5.1.2 No representation or warranty, express or implied, is made and no responsibility of any kind is accepted by the Authority or its advisors, employees, consultants or agents, for the completeness or accuracy of any information contained in the Bidding Documents or the Response to Questions Document, or provided during the Bidding Process or during the term of the Concession Agreement. The Authority and its advisors, employees, consultants and agents shall not be liable to any person or entity as a result of the use of any information contained in the Bidding Documents or the Response to Questions Document, or provided during the Bidding Process or during the

term of the Concession Agreement.

- 5.5.1.3 Bidders may not rely on any statements made by the Authority or its advisors, employees, consultants or agents.
- 5.5.1.4 All Bidders shall, prior to submitting their Bid, review all requirements with respect to corporate registration and all other requirements that apply to companies that wish to conduct business in the Authority's country. The Bidders are solely responsible for all matters relating to their legal capacity to operate in the jurisdiction to which this Bidding Process applies. Any Bids submitted in response to this Invitation for Bids will be submitted upon a full understanding and agreement of terms of this Invitation for Bids and, therefore, the submission of Bids in response to this Invitation for Bids would be deemed as acceptance to the said terms.
- 5.5.1.5 Data provided by the Authority, particularly in relation to the numerical accuracy, is only indicative information based on input received from multiple sources. Authority is not responsible for any reliance of such data made by the prospective bidder in preparation of the Bids.

## 6. BIDS: PREPARATION

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### 6.1 CONTENT OF BID

6.1.1 Bidders must prepare and submit their Bids in full compliance with the requirements of this Invitation for Bids together with the submission of the documents, forms and instruments required for submission by this Invitation for Bids. Each Bidder shall submit the following documents in two separate, sealed envelopes (together, the "Bid"):

Technical Bid

Financial Bid

### 6.2 TECHNICAL BID DOCUMENTS

6.2.1 Format of the Bidding Documents

Each Bidder shall submit a technical proposal (the "Technical Bid") by completing the following documents (collectively, the "Technical Documents"):

PART	DESCRIPTION	RELEVANT ANNEX
Part I	<b>Bid Form</b> as required under Section 6.2.2	ANNEX 2 – FORM A
Part II	<b>Power of Attorney</b> required under Section 6.2.6	ANNEX 2 – FORM B
Part III	<b>Conflict of Interest Statement</b> required under Section 6.2.7	ANNEX 2 – FORM C
Part IV	<b>Equity Structure of the Operator</b> required under Section 6.2.9 (if applicable)	[TO BE PROVIDED BY THE BIDDER]
Part V	<b>Integrity Pact</b> required under Section 6.2.8	ANNEX 2 – FORM D
Part VI	<b>Contents of Technical Bid</b> required under Section 6.3	ANNEX 4

6.2.2 Bid Form

In Part I of the Technical Documents, the Bidder shall complete and sign the Bid Form in the form attached hereto as FORM A of ANNEX 2 (FORMS).

6.2.3 Roles of Members and Consortium

Each Bidder must describe in detail the individual roles of their Members and Consortium, as well as the nature of the planned legal relationships between them.

6.2.4 Supporting Information & Documentation

Each Bidder may submit any other supporting information or documentation that may assist the Evaluation Committee in the evaluation process and the same may be annexed to the Bids.

6.2.5 Not Used

## 6.2.6 Power of Attorney

In Part II of the Technical Documents, each Bidder (or if the Bidder is a Consortium, each Consortium member) shall provide a written power of attorney substantially in the form attached hereto as FORM B of ANNEX 2 (FORMS), duly stamped and notarized, indicating that the person(s) signing the Bid are authorized to sign the Bid on behalf of the Bidder (or if the Bidder is a Consortium, then on behalf of each Consortium member) and, thus, the Bid is binding upon the Bidder during the full period of its validity.

## 6.2.7 Conflict of Interest Statement

In Part III of the Technical Documents, each Bidder (or if the Bidder is a Consortium, each Consortium member) shall provide a written Conflict of Interest Statement, substantially in the form attached hereto as FORM C of ANNEX 2 (FORMS), regarding any existing, potential, possible or future conflict of interest that a Bidder (and each member of a Consortium) may have with the Bidding Process, the Project, the Authority or any agency, instrumentality, consultant or advisor thereof (as such consultants and advisors are provided in the Bid Data Sheet).

## 6.2.8 Integrity Pact

The Bidder must provide the Integrity Pact in the form attached hereto as FORM D of ANNEX 2 (FORMS), duly signed by the Authority and the Bidder (in case the Bidder is a Consortium, by the Lead Member).

## 6.2.9 Equity Structure of the Operator

In Part IV of the Technical Documents, each Bidder forming a special purpose company to undertake the Project shall provide the equity structure of such special purpose company. Such equity structure should be in the form of a chart showing percentages of shares of each Member if the Bidder is a Consortium. In case of a single Bidder the special purpose company shall be wholly owned and controlled by the Bidder.

## 6.3 TECHNICAL BID

6.3.1 Each Bidder shall submit a technical bid the content of which is specified in ANNEX 4 (Content of Technical Bids). Each Technical Bid shall be prepared in conformity with the technical requirements specified in the Concession Agreement and this Invitation for Bids and must adhere to the format described herein.

## 6.4 FINANCIAL BID

### 6.4.1 Bid Security

6.4.1.1 The financial bid submitted by each Bidder must be accompanied by a Bid Security in an amount equal to one percent (1%) of the Project Cost (as set out by the Bidders in the Bid) in Pakistani Rupees which shall remain valid until the date of expiry of the Bid Security Validity Period (the "Bid Security Expiry Date"). The Bid Security should be in the name of the "Secretary School Education and Literacy Department, Sindh". The bidders shall write the name of the Package Number on back of the applicable bid security financial instrument. <sup>2</sup>

6.4.1.2 The Bid Security shall be in the form and substance as attached hereto as FORM E of ANNEX 2 (FORMS) or in the form of a demand draft or pay order. It is further clarified that no Bid Security in the form of insurance guarantee shall be entertained. The Bidder shall ensure that the Bid Security remains valid for a period of twenty eight (28) days after the end of the original Bid Validity Period and twenty eight (28) days after any extension of the Bid Validity Period subsequently requested by the Authority in accordance with Section 6.6 (the "Bid Security Validity Period"). The Bidder shall procure an extension of the Bid Security, at least fifteen (15) days prior to its expiry so that it remains

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<sup>2</sup> Bid Security of 1% of the total project cost

fully valid and effective until the Bid Security Expiry Date. In event of failure by the Bidder to extend the Bid Security, at least fifteen (15) days prior

- 6.4.1.3 To its expiry, the Authority shall be entitled to draw down in full the Bid Security up to its full outstanding value.
- 6.4.1.4 Any Bid not accompanied by a Bid Security or accompanied by a bid security that is not in accordance with the Invitation for Bids, shall be rejected by the Authority as being non-responsive. The Bid Security of a Bidder that is a Consortium shall be from all of the Members in such Consortium submitting the Bid.
- 6.4.1.5 The Authority shall release the Bid Securities of the unsuccessful Bidders once the Concession Agreement has been signed or upon expiry of the Bid Security Validity Period.
- 6.4.1.6 The Bid Security of the Successful Bidder shall be returned upon delivery to the Authority of the Performance Security (as defined in and required by the Concession Agreement).
- 6.4.1.7 The Bid Security may, in the discretion of the Authority, be drawn in the full amount by the Authority in the following circumstances:
  - i. If the Bidder (or any member of a Consortium if the Bidder is a Consortium) withdraws its Bid during the Bid Validity Period; or
  - ii. In the case of the Successful Bidder, if the Successful Bidder fails to:
    - a. execute the Concession Agreement for any reason attributable to it prior to the time set forth in the Estimated Timetable; or
    - b. furnish the Performance Security, as required by the Concession Agreement; or
    - c. achieve all the conditions precedents agreed in the executed Concession Agreement including but not limited to achieving Financial Close and the detailed design of the Project.
  - iii. If the Bidder or the Successful Bidder (i) resorts to deceit and/or fraud in its dealings with the Authority (including the Evaluation Committee), its advisors, employees, consultants or agents or otherwise in relation to the award of the Concession Agreement; or (ii) is proven to have personally or through an intermediary, either directly or indirectly, offered or attempted to offer a bribe to any Authority's employee involved with the Bid or the award of the Concession Agreement; and
  - iv. In the case of the Successful Bidder, in accordance with the Concession Agreement.

#### 6.4.2 Financial Offer

- 6.4.2.1 Each Bidder shall submit a financial bid by completing the Financial Bid Form set out in FORM F of ANNEX 2 (FORMS) (the "Financial Bid"). Bidders shall not amend or change the form in any way.
- 6.4.2.2 The Financial Bid shall include all taxes, duties, levies or charges & the Management fee (as stipulated in the Financial Bid as well as in this Invitation for Bids).
- 6.4.2.3 If in case, any bidder does not make provision of taxes, duties, levies, charges including the Management Fees in its Financial Bid, whether willfully or erroneously, such Bidder would be required to provide appropriate exception certificate(s) or prove, as may be the case, inter alia the provisions stated above if not reasonably justified will be otherwise be considered to be a non-compliant Responsive Bid. Nonetheless, if the Authority receives any notice/receipt for such taxes or charges relating to the concession agreement, the same shall be passed on to the Successful Bidder to be processed and cleared accordingly.
- 6.4.2.4 The specifications of Science Lab, Computer Lab and Solar Power are given as (Annex 15, 16 and 17) respectively. Bidders should consider this information as minimum specifications of school

based labs for all schools of the Package details as per ANNEX 8. However, based on bidders' school based survey, they can propose even better options / solutions.

- 6.4.2.5 Not used.
- 6.4.2.6 Each Bidder is required to attach to its Financial Bid a table, in the form provided in Attachment 1 to the Financial Bid Form (FORM F of ANNEX 2 (FORMS), for Project Cost (the "Project Cost"), along with the relevant detail.
- 6.4.2.7 The School Education and Literacy Department of the Government of Sindh reserves its rights, in its full discretion to void any bids non-compliant of the terms of this Invitation for Bids.
- 6.4.2.8 Financial Model means the cost of activities and/or items on a yearly basis for a period of ten years based on strategies and strengths as listed in the Technical Proposal of the Bidder and for the fulfilment of the methodologies set to achieve the KPI's listed in Annexure 7, fulfill the scope of work and operating procedures requirements as given in the draft concession agreement (Annexure-3) annexed with this invitation for bids document. In addition, each Bidder is required to provide a copy of the Financial Model relating to its Financial Bid on a 'Microsoft Excel / Windows' readable USB memory stick (the "Financial Model"). The file containing the Financial Model shall be in an unlocked and un-password protected Microsoft Excel format and shall be complete, containing, inter alia, a user guide and data book setting out all of the Financial Model's assumptions. This Financial Proposal will become part and parcel of the Concession Agreement as an annexure.
- 6.4.2.9 The quarterly payments will be disbursed to the Operator via an Escrow Mechanism. The Escrow Mechanism services are to be rendered by an Escrow Bank. The Escrow Bank charges a fee as consideration for the services rendered by it. The Bidder in order to make the Bid a Responsive Bid shall incorporate the yearly cost "**Escrow Bank Fees**" of the Escrow Bank in the Financial Bid. The "**Escrow Bank Fees**" is to be estimated on a yearly basis as per the schedule given below:-
- If yearly costs estimated by the Bidder:-
    - less than Rs. 25 million per year the "Escrow Bank Fees" shall be Rs. 5,000/- per annum
    - are in between Rs. 25-50 million per year than the "Escrow Bank Fees" shall be Rs. 20,000/- per annum;
    - are more than Rs. 50 million per year than the "Escrow Bank Fees" shall be Rs. 60,000/- per annum.
- 6.4.2.10 The Financial Bid shall be quoted in Pakistani Rupees.

## 6.5 LANGUAGE OF BID

- 6.5.1 All Bids, and all correspondence and documents related to the Bid submitted by the Bidder to the Authority, shall be written in English.

## 6.6 BID VALIDITY PERIOD

- 6.6.1 Bids shall remain valid for ninety (90) days as from the Bids Submission Deadline (the "Bid Validity Period"). A Bid valid for a shorter period shall be rejected by the Authority as non-responsive.
- 6.6.2 In exceptional circumstances, the Authority may solicit the Bidders' consent to an extension of the Bid Validity Period. The request and responses thereto shall be made in writing. Such extension shall not be for more than ninety (90) days.
- 6.6.3 If a Bidder accepts to extend the Bid Validity Period, the Bid Security shall also be extended accordingly. A Bidder may refuse the Authority's request for extension without forfeiting its Bid Security. A Bidder

accepting the request to extend its Bid Validity Period shall not be permitted to modify its Bid.

## 7. BIDS: SUBMISSION

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### 7.1 FORMAT AND SIGNING OF BIDS

7.1.1 The Bidder shall prepare and submit (properly binded & packed):

- one (1) printed original, clearly marked as “**BID – ORIGINAL**”,
- one (1) printed copy, clearly marked as “**BID – COPY**” and
- one (1) electronic copy (on DVD or USB drive), clearly marked as “**BID – SOFT COPY**”,

as specified in the Bid Data Sheet. In the event of any discrepancy between the original and any copy (printed or soft), the original shall govern. Inter alia prospective bidders may bid for one or more Package as per details in ANNEX 8'. However, the Bidder shall mark the envelopes with the relevant Package information (i.e. “Package # 1”, “Package # 2”, “Package # 3”, “Package # 4”, in respect of which the Bid is being submitted – the relevant ‘Package’ numbers, being the facilities, as set out in ANNEX 8 (Details of the Facilities).”

7.1.2 The original and the printed copy of the Bid shall be typed or written in indelible ink and shall be signed by the Bidder or person(s) duly authorized to bind the Bidder to the contract. The latter authorization shall be indicated by written power of attorney accompanying the Bid and submitted as Part II to the Technical Documents in accordance with Section 6.2.6. All pages of the Bid, except for un-amended printed literature, shall be initialed by the person or persons signing such Bid.

7.1.3 The Bid shall contain no alterations, omissions or additions, unless such corrections are initialed by the person or persons signing the Bid.

7.1.4 Each DVD or USB drive requested shall include a table of contents, shall be free of any virus and shall contain non compressed and non-protected files in printable and reproducible PDF format. For the avoidance of doubt, it is expressly specified that DVD or USB drive shall contain a scanned electronic copy of the complete original Technical Bid.

### 7.2 SEALING AND MARKING OF BIDS

7.2.1 Each Bid shall be in a separate envelope indicating the Bid as original or copy clearly marked as "ORIGINAL" and "COPY", as appropriate. The Technical Bid, along with the documents related to the Eligibility of the Bidder, shall be placed in a sealed envelope/box clearly marked "TECHNICAL PROPOSAL" (the "**Technical Bid Envelope**") and the Financial Bid in the sealed envelope clearly marked "FINANCIAL PROPOSAL" (the "**Financial Bid Envelope**"). These two envelopes and/or boxes, in turn, shall be sealed in an outer envelope/box bearing the address and information indicated in the Bid Data Sheet. The envelope/box shall be clearly marked: "DO NOT OPEN, EXCEPT IN PRESENCE OF THE TECHNICAL AND FINANCIAL EVALUATION COMMITTEE". Any Bidder who submits or participates in more than one Bid in respect of a same **Package as per ANNEX 8** will be disqualified.

7.2.2 The inner envelopes/boxes shall each indicate the name and address of the Bidder so that the Bid can be returned unopened in case it is declared "late" as specified in Section 7.4.

7.2.3 If the outer envelope/box is not sealed and marked as required by Section 7.2.1, the Authority will assume no responsibility for the Bid's misplacement or premature opening. If the outer envelope/box discloses the Bidder's identity, the Authority will not guarantee the anonymity of the Bid submission, but this disclosure will not constitute grounds for Bid rejection.

7.2.4 The Technical Bid Envelope and the Financial Bid Envelope shall each indicate the name and address of the Bidder along with title of the Project i.e. Package #\_\_, District \_\_\_\_\_, as given in section 7.2.1.



- 7.2.5 Each DVD or USB drive shall be submitted together with the ORIGINAL printed Bids in the same sealed envelopes as provided in the Bid Data Sheet:
- a. The DVD or USB drive containing the Bidders' Technical Bid shall be included in the Technical Bid Envelope and SHALL NOT contain any elements of the Financial Bid.
  - b. The Financial Bid shall not be submitted in DVD or USB; however, the Financial Model shall be submitted on USB as stated in Clause 6.4.2.6.
- 7.2.6 For the avoidance of doubt, it is expressly specified that the Bidders shall not be allowed to submit their Bids by e-mail. Furthermore, it is also expressly specified that in case of discrepancy of any data / information between hard and soft copies submitted by bidders, the HARD-COPY shall prevail in such case.
- 7.2.7 It is also expressly specified that with respect to financial plans, budgets, calculations, in case of any discrepancy between an amounts expressed 'in numbers / integers' and 'in-word, the amount expressed 'in-words' shall prevail in such case.

### **7.3 BIDS SUBMISSION DEADLINE**

- 7.3.1 Bids shall be received by the Authority at the address specified in the Bid Data Sheet no later than the time and date stated in the Bid Data Sheet as the "Bids Submission Deadline".

### **7.4 LATE BIDS**

- 7.4.1 Any Bid received by the Authority after the Bids Submission Deadline for any reason whatsoever will be rejected and returned unopened to the Bidder.

### **7.5 MODIFICATION AND WITHDRAWAL OF BIDS**

- 7.5.1 The Bidder shall not modify or withdraw its Bid after submission.
- 7.5.2 Any withdrawal of a Bid in the interval between the Bids Submission Deadline and the expiration of the Bid Validity Period specified in Section 6.6 shall result in the Bidder's forfeiture of its Bid Security, pursuant to Section 6.4.1.

## **8. BIDS: OPENING AND EVALUATION**

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### **8.1 EVALUATION COMMITTEE**

- 8.1.1 The Authority shall set up a special-purpose committee which shall be responsible for assessing the Bids (the "**Evaluation Committee**").
- 8.1.2 The members of the Evaluation Committee shall be prohibited from participating directly or indirectly in the preparation and/or submission of any Bid, and shall be prohibited from providing any assistance to any Bidder for the purposes thereof, except as may be expressly provided herein.

### **8.2 OPENING AND PRELIMINARY EXAMINATION OF BIDS**

- 8.2.1 The Evaluation Committee shall open the Bids of each Bidder, in the presence of Bidders' designated representatives who choose to attend, at the time, date, and location stipulated in the Bid Data Sheet. The Bidders' representatives shall bear identification and authorization documents issued by the Bidder. The Bidders' representatives who are present shall sign a register evidencing their attendance.
- 8.2.2 The Evaluation Committee shall open the outer envelopes/boxes, one at a time, in the order in which the Bids were received, and take out the inner envelopes/boxes containing the Technical Bids and the Financial Bids. These inner envelopes/boxes shall be placed on a table in open view of the public but shall remain sealed. The Evaluation Committee shall then declare the Bids opening proceedings ended and shall dismiss the Bidders' representatives present.
- 8.2.3 No Bid shall be rejected at the Bids opening except for late Bids pursuant to Section 7.4.
- 8.2.4 At the opening of each bid, the Evaluation Committee shall announce the Bidders' names and any other details that it may consider appropriate.
- 8.2.5 The Evaluation Committee shall prepare minutes of the Bids opening, including the information disclosed to those present in accordance with Section 8.2.1.
- 8.2.6 The Evaluation Committee shall then proceed to the opening and evaluation of the Technical Bids and Financial Bids.

### **8.3 OPENING AND EVALUATION OF THE TECHNICAL BID**

- 8.3.1 The Evaluation Committee shall determine Eligibility of the Bidder as per the Eligibility Criteria as set out in Section 4.3 and then evaluate the Technical Bids on a "pass / fail" basis following the criteria set forth in ANNEX 5 (TECHNICAL EVALUATION CRITERIA). The Evaluation Committee's determination shall be based on the eligibility criteria and on the contents of the Technical Bid ANNEX 4 (CONTENT OF TECHNICAL BID) without recourse to extrinsic evidence.
- 8.3.2 Any deficiencies or errors in a Bid will not result in its automatic rejection. In case the Evaluation Committee determines that the Technical Bid is subject to minor deficiencies or certain errors or omissions, it may request for clarifications from the Bidders in writing to correct such deficiencies and submit the cured Technical Documents to the Evaluation Committee in accordance with the requirements set out in this Invitation for Bids.
- 8.3.3 The Authority shall notify in writing:
  - a. each Bidder whose Technical Bid has received a "pass" score that its Technical Bid has been accepted by the Evaluation Committee and that the Bidder is invited to attend the

opening of the Financial Bids at the time, date, and location set out in the Bid Data Sheet;  
and

- b. each Bidder whose Technical Bid has not received a "pass" score that its Technical Bid has been rejected by the Evaluation Committee and that the Bidder is not invited to attend the opening of the Financial Bids.

8.3.4 For the purposes of this determination, substantially responsive Technical Documents are those that conform to all the terms and conditions of the Bidding Documents without material deviations, objections, conditionality or reservations. A material deviation, objection, conditionality or reservation is one: (i) that affects in any substantial way the scope, quality or performance of the Concession Agreement; (ii) that limits in any substantial way, inconsistent with the Bidding Documents, the Authority's rights or the Successful Bidder's obligations under the Concession Agreement; or (iii) whose rectification would unfairly affect the competitive position of other Bidders who are presenting substantially responsive Technical Documents.

8.3.5 Bids for which the Technical Documents have been determined not to be substantially responsive shall be rejected, and the Bid Security as well as the unopened Financial Bid Envelope of that Bid shall be returned to the representatives of such Bidder.

8.3.6 The Evaluation Committee shall not open, and shall promptly return, the Financial Bid of each Bidder whose Technical Bid has not received a "pass" score and such Bidder's Bid shall not be considered further for evaluation, irrespective of the circumstances.

#### **8.4 OPENING AND EVALUATION OF FINANCIAL BIDS**

8.4.1 The Evaluation Committee shall open the Financial Bid Envelopes of those Bidders whose Technical Bid has received a "pass" score pursuant to Section 8.3.3(a) in the presence of Bidders' designated representatives who choose to attend, at the time, date, and location set out in the Bid Data Sheet.

8.4.2 The Evaluation Committee shall prepare minutes of the Financial Bid opening, including the information disclosed to those present in accordance with Section 8.4.1.

8.4.3 The Evaluation Committee shall evaluate each Financial Bid against as being a Responsive Bid and then shall rank the Financial Bids from the lowest to the highest, based on the total Project Cost. The financial bid to be a Responsive Bid shall reflect/ indicate in the financials to be incorporating the costs of the methodologies, procedures, and the strengths for which the Bidder has been qualified through the Technical Bid. The Bidder with the lowest Project Cost shall be awarded the contract.

8.4.4 Where two or more Bidders are evaluated to have the same Financial Bid Cost, the Evaluation Committee may request that the relevant Bidders submit a best and final financial offer ("**BAFO**") which, if submitted, must result in a lower Financial Bid Cost than the initial Financial Bid Cost. No Bidder shall be obliged to submit a BAFO and failure to do so shall not result in the forfeiture of the Bid Security. BAFO's shall be

8.4.5 Ranked lowest to highest.

8.4.6 Arithmetic errors in the Financial Bid, if any, will be rectified on the following basis: if there is a discrepancy between words and figures, the amount in words will prevail. If the Bidder does not accept the correction of errors, its Financial Bid will be rejected.

#### **8.5 WAIVER OF NON-CONFORMITIES IN BIDS**

8.5.1 The Evaluation Committee may waive any minor informality, non-conformity or irregularity in a Bid that does not constitute a material deviation, and that does not prejudice or affect the relative ranking of any Bidder as a result of the Technical Bid and Financial Bid evaluation.

## **8.6 CONTACTING THE AUTHORITY**

- 8.6.1 From the time of Bid submission to the time of the Concession Agreement award, if any Bidder wishes to contact the Authority, it should do so in writing.
- 8.6.2 If the Bidder or the Successful Bidder (i) resorts to deceit and/or fraud in its dealings with the Authority (including the Evaluation Committee), its advisors, employees, consultants or agents or otherwise in relation to the award of the Concession Agreement; or (ii) is proven to have personally or through an intermediary, either directly or indirectly, offered or attempted to offer a bribe to any Authority's employee involved with the Bid or the award of the Concession Agreement, then the Bidder's Bid and, if applicable, the said award, shall be cancelled and the Bid Security or the Performance Security (as the case may be) shall be forfeited, all without prejudice to any Authority's claim for ensuing damages and without prejudice to any criminal and/or administrative proceedings (or otherwise) in the province of Sindh.

## **8.7 EVALUATION REPORT**

- 8.7.1 The results of the evaluation of the Bids conducted by the Evaluation Committee in accordance with this Section 8.7.1 shall be reflected in the "Bids Evaluation Report" which shall be published on the Authority's official website and communicated to Bidders on the date specified in the Estimated Timetable which shall be at least three (03) days prior to Notification of Award.

## 9. AWARD OF CONTRACT

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### 9.1 CHANGES IN ELIGIBILITY STATUS

- 9.1.1 Prior to proceeding with the award of the Concession Agreement, the Authority may verify to its satisfaction that no circumstances, in particular the Bidder's current contract works, future commitments and current litigation(s), have arisen or intervened during the period between the submission of this Bid and before the award of the Concession Agreement; that would change the Authority's opinion as to whether the Bidder still meets all criteria as set out in this Invitations for Bid Document.
- 9.1.2 An affirmative determination will be a prerequisite for award of the contract to the Bidder. A negative determination will result in rejection of the Bidder's Bid, in which event the Authority may, subject to Section 9.3, proceed to the next lowest evaluated Financial Bid.

### 9.2 AWARD CRITERIA

- 9.2.1 Subject to Section 9.1 and 9.3, the Authority shall award the Concession Agreement to the Bidder whose Financial Bid was the lowest, in conformity with Section 8.4.3 (the "**Successful Bidder**").

### 9.3 AUTHORITY'S RIGHT TO ACCEPT OR REJECT

- 9.3.1 The Authority may, in its sole discretion:
- a. accept any Bid;
  - b. reject any Bid;
  - c. annul the Bidding Process and reject all Bids;
  - d. annul the Bidding Process and commence a new process; or
  - e. waive irregularities, minor informalities, or minor non-conformities which do not constitute material deviations in the submitted Bids from the Bidding Documents,
- at any time prior to the award of the Concession Agreement without incurring any liability to the affected Bidder or Bidders and without any obligation to inform the affected Bidder or Bidders of the grounds for the Authority's actions.

### 9.4 NOTIFICATION OF AWARD

- 9.4.1 Prior to the expiration of the Bid Validity Period, the Authority shall notify the Successful Bidder in writing that its Bid has been accepted by the Authority (the "Notification of Award").
- 9.4.2 The results of the Bidding Process, shall be published on the Authority's official website at least (03) days prior to Notification of Award.

### 9.5 INCORPORATION OF A PROJECT COMPANY

- 9.5.1 Prior to signing the Concession Agreement in accordance with provisions of Section 9.6 below, the Successful Bidder may (and if the Successful Bidder is a Consortium, the Successful Bidder shall) incorporate a special purpose company under the Pakistani Companies Ordinance 1984, that will become "Operator" under the Concession Agreement (the "Project Company"). The shareholding of the Project Company (if incorporated) shall reflect the equity structure submitted by the Successful Bidder as Part IV of its Technical Bid Documents.

## **9.6 SIGNING OF THE CONCESSION AGREEMENT**

- 9.6.1 Within thirty (30) working days of the Notification of Award, the Successful Bidder or the Project Company formed by the Successful Bidder (as the case may be) shall sign the Concession Agreement with the Authority. There shall be no negotiation of the Concession Agreement and modifications shall only be to complete the missing information and correcting errors.

## **9.7 FAILURE TO SIGN THE CONCESSION AGREEMENT**

- 9.7.1 If the Successful Bidder fails to comply with the provisions of Section 9.5 and 9.6, this failure shall constitute sufficient grounds for annulment of the award and forfeiture of the Bid Security and such other remedies as the Authority may take under the applicable law, and the Authority may, in its discretion, award the Concession Agreement to the Bidder who has the next lowest Financial Bid (the "Second Ranking Bidder"). In such event, the Authority shall notify the Second Ranking Bidder of its election by written notice (a "Substitute Selection Notice"). The Second Ranking Bidder shall, from and after the date of receipt of the Substitute Selection Notice, assume the status of the Successful Bidder hereunder and shall meet the requirements of Sections 9.5 and 9.6.
- 9.7.2 In the event that the Authority delivers a Substitute Selection Notice to the Second Ranking Bidder, the Second Ranking Bidder shall extend its Bid Security Validity Period to a date not earlier than the date of delivery of the Performance Security as specified in the Concession Agreement.

# ANNEXURES

## ANNEXURE 1 - BID DATA SHEET

The following Bid-specific data shall supplement the provisions in Invitation for Bids.

No.	PROJECT NAME	SINDH EDUCATION MANAGEMENT ORGANIZATIONS
1	<b>Address and Contact Person of the Authority</b>	Secretary Education Sindh School Education & Literacy Department, Government of Sindh 1 <sup>st</sup> Floor, Tughlaq House, Sindh Secretariat, Karachi, Pakistan. Tel: +92-21-99211225
2	<b>Address and Contact Person of PPP Node</b>	The Director – PPP Node Public Private Partnership (NODE), School Education & Literacy Department 3 <sup>rd</sup> Floor, Old KDA Building, Secretariat No.3, Karachi. Tel: +92-21-99213471      Fax: +92-21-99211311 Email: <a href="mailto:directorppp.gos@gmail.com">directorppp.gos@gmail.com</a>   <a href="mailto:ppp.node@sindheducation.gov.pk">ppp.node@sindheducation.gov.pk</a>
3	<b>Address for Submission of Bids, Bid Modifications and Bid Withdrawals</b>  <i>All Bids need to be sent to this address. Bids sent elsewhere will not be considered.</i>	The Director – PPP Node Public Private Partnership (NODE), School Education & Literacy Department 3 <sup>rd</sup> Floor, Old KDA Building, Secretariat No.3, Karachi. Tel: +92-21-99213471      Fax: +92-21-99211311 Email: <a href="mailto:directorppp.gos@gmail.com">directorppp.gos@gmail.com</a>   <a href="mailto:ppp.node@sindheducation.gov.pk">ppp.node@sindheducation.gov.pk</a>
4	<b>Number of Copies of Bids</b>	<ul style="list-style-type: none"> <li>- one (1) printed original</li> <li>- one (1) electronic copy (DVD or USB drive); and</li> <li>- one (1) printed copy.</li> <li>-</li> </ul>
5	<b>Bids Submission Deadline</b>	02:00 PM, Pakistan time on [15 <sup>th</sup> May 2018]
6	<b>Place and Time of Technical Bids Opening</b>	03:00 PM, Pakistan time on [15 <sup>th</sup> May 2018], Committee Room, Tughlaq House, Sindh Secretariat, Karachi
7	<b>Place and Time of Financial Bids Opening</b>	03:00 PM, Pakistan time on 6 <sup>th</sup> June 2018 (tentative), Committee Room, Tughlaq House, Sindh Secretariat, Karachi



## ANNEXURE 2 – FORMS

### **FORM A - BID FORM**

[ON THE LETTERHEAD OF THE BIDDER]  
**RELATING TO THE SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

DATE:

To: School Education and Literacy  
Department,  
Government of Sindh  
1st Floor, Tughlaq House,  
Sindh Secretariat,  
Karachi, Pakistan.

Re: **SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

Ladies and/or Gentlemen,

#### **1. DEFINITIONS**

Unless the context indicates otherwise, all capitalized terms and expressions used herein and in our Bids have the meaning given to them in the document entitled 'Invitation for Bids' dated [●] (as amended and/or supplemented from time to time) (the Invitation for Bids).

#### **2. GENERAL**

We, the undersigned, acknowledge, confirm and agree that:

- A) having carefully examined, read and understood and agreed to the terms of the Concession Agreement (including the annexes), the Bidding Documents, including the Annexes;
- B) we have satisfied ourselves that we have full and complete understanding of the nature and location of the Project and services referenced above and the general and local conditions to be encountered in the performance thereof; and
- C) We, the undersigned, offer to carry out all services and obligations of the Operator as defined in the Concession Agreement in conformity with our Bid and the Bidding Documents.

#### **3. PRICING**

We understand that you are not bound to accept the lowest Financial Bid or any Bid you may receive.

#### **4. PERFORMANCE SECURITY**

If our Bid is accepted, we undertake to provide the Performance Security (as defined in the Concession Agreement)

in the form, in the amount and within the times specified in the Concession Agreement.

## **5. PROPOSAL COMPLIANT WITH SUBMISSION REQUIREMENTS**

We declare and confirm that our Bid satisfies and complies with the submission requirements indicated in the Invitation for Bids.

We also undertake that no circumstances have arisen or intervened during the period between the submission of our Application and this Bid that (i) has resulted in us no longer meeting the Eligibility Criteria or (ii) would materially and adversely affect our ability to satisfactorily perform the Services as defined in the Concession Agreement if our Bid is accepted.

## **6. FIRM AND IRREVOCABLE PROPOSAL**

We agree to abide by this Bid, which consists of our Technical Bid and Financial Bid (each as defined in the Bidding Documents), for a period of ninety (90) days from the Bids Submission Deadline as set forth in the Bidding Documents, and that it is irrevocable and shall remain binding upon us and may be accepted by you at any time before the expiration of that period.

Until a formal Concession Agreement is prepared and executed between us, our Bid, together with your written acceptance thereof and your Notification of Award, shall constitute a binding contract between us.

## **7. FURTHER WARRANTIES**

We hereby represent and warrant that all information, data and materials of any nature whatsoever provided by us in the Bid is true and accurate and not misleading in any nature.

We have made a complete and careful examination of the Invitation for Bids and have received all the relevant information from the Authority, as required for the purposes of submission of the Bid. We further warrant that we have verified and understand all the information received from the Authority in connection with the Invitation for Bids.

To the extent that any provision in our Bid conflicts with the terms and conditions of the Bidding Documents, such provision is hereby withdrawn.

## **8. CONFIDENTIALITY**

In connection with the transaction contemplated by the Invitation for Bids, the Bidder has been (or will be) given access to information regarding the Project, including, but not limited to, financial data, agreements, business plans, software, reports, data, records, forms and other information, as well as information regarding the Authority or provided by the Authority (all such information being referred to as "**Confidential Information**").

The Bidder hereby agrees and warrants that to the extent it receives Confidential Information, the Bidder and its affiliates, controlling and related persons and agents (collectively, the "**Recipient**"), the Recipient shall:

- (a) keep and maintain the Confidential Information strictly confidential;
- (b) disclose such Confidential Information (if at all) only to its controlling persons, its attorneys and professional advisors, and to such employees who have a reasonable need to know such Confidential Information (subject in each case to such person's agreement to make no further disclosure), or as may be required by law;
- (c) use such Confidential Information solely for the purpose of determining whether to enter into the transaction contemplated hereby; and

- (d) promptly upon request of the Authority disclosing Confidential Information following the abandonment of the transaction contemplated by the Invitation for Bids, return such Confidential Information (and all copies thereof) to the Authority.

**9. ADDITIONAL DOCUMENTS**

In addition to the Bid Form the Bidder shall submit the information identified in **SCHEDULE 1 (ADDITIONAL DOCUMENTS)** to this Bid Form together with the Bid Form.

We acknowledge and agree that the Authority will not be responsible for any errors or omissions on our part in preparing this Bid, and we shall indemnify the Authority fully in connection therewith.

[Signature]  
In the capacity of  
[Position]  
Authorized to sign this Bid Form of  
[Name of Bidder]

## **SCHEDULE 1 – ADDITIONAL DOCUMENT**

### **1. DESCRIPTION OF THE BIDDER**

- (a) Each Bidder must provide the following information:
- i. A detailed description of the Bidder, including:
    - Legal name;
    - Complete head office contact information, including mailing address, telephone and fax numbers, and an e-mail address;
  - ii. Incorporation details, including corporate charter, articles of incorporation, and proof of legal authorization to operate in Pakistan. If the Bidder is an unincorporated legal entity, then the proof of that legal entity's existence must be provided.
- (b) In case of a Consortium, the members of the Consortium shall enter into a binding joint bidding agreement for the purpose of submitting the Bids. The joint Bidding agreement to be submitted along with the Bid, shall, inter alia;
- i. convey the intent to form a Project Company (with shareholding / ownership equity commitment(s) in the Project Company in accordance with this Invitation for Bids) which would enter into the Concession Agreement and subsequently perform all the obligations of the Operator in terms of the Concession Agreement, in case the Concession to undertake the Project is awarded to the Consortium;
  - ii. clearly outline the proposed roles and responsibilities, if any, of each member (including each Member);
  - iii. commit the minimum equity stake to be held by each Member;
  - iv. commit that all of the Members (whose experience will be evaluated for the purposes of this Invitation for Bids) shall subscribe to a cumulative of 100% of the paid up shares capital of the Project Company and subscribe to the shares in the Project Company.
  - v. provide for the members of the Consortium to undertake that they shall collectively submit/ include a statement to the effect that all members of the Consortium shall be liable, jointly and severally, for all obligations of the Operator in relation to the Project until the expiry of the Concession Agreement; and
  - vi. except as provided under this Invitation for Bids, there shall not be any amendment to the joint bidding agreement without the prior written consent of the Authority.
- (c) In case of a single Bidder (not being a Consortium), it must provide with an undertaking that it shall be liable for all obligations of the Operator in relation to the Project until the expiry of the Concession Period.

## **FORM B - POWER OF ATTORNEY**

### **NOTES FOR EXECUTION OF POWER OF ATTORNEY**

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.
- Also, wherever required, each Bidder (or if the Bidder is a Consortium, each Consortium member) shall provide a written power of attorney substantially in the form attached hereto **FORM B OF ANNEX 2 (FORMS)**, **duly stamped and notarized**, indicating that the person(s) signing the Bid has/have the authority to sign the Bid and thus, the Bid is binding upon the Bidder during the full period of its validity.
- This Power of Attorney shall be notarized with the Notary Public.
- Please find below the form and substance of the Power of Attorney.

**FORM B - POWER OF ATTORNEY**

**FORM OF POWER OF ATTORNEY RELATING TO THE SINDH EDUCATION MANAGEMENT ORAGNIZATIONS**

[On stamp paper of at least Rs. 200]

On this ..... day of .....

Before me

The Notary in this office

The undersigned

Mr./Ms.: \_\_\_\_\_  
In his/her capacity as: \_\_\_\_\_  
Nationality: \_\_\_\_\_  
Holder of Passport or CNIC No: \_\_\_\_\_  
Issued from: \_\_\_\_\_  
Dated: \_\_\_\_\_  
Residing at: \_\_\_\_\_

Hereby appoints Mr./Ms. \_\_\_\_\_ in his/her capacity as \_\_\_\_\_, to:

- (a) Execute under hand, or under seal, and deliver to the competent authorities all the documents listed in Schedule 1 attached hereto;
- (b) Deliver and receive any document or instrument in relation to the documents listed in Schedule 1 attached hereto; and
- (c) Do all things necessary and incidental in respect of the matters set out herein including to do, execute and perform any other deed or act ought to be done executed or performed to perfect or otherwise give effect to the documents listed in Schedule 1.

And is hereby authorized to appoint others for all or part of the powers delegated by the present Power of Attorney.

**SCHEDULE - 1**

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- A. DATED:** [INSERT DATE OF EXECUTION]
- B. THE GRANTOR:** [INSERT NAME OF PROSPECTIVE BIDDER/ CONSORTIUM MEMBER]
- C. THE ATTORNEY:** [INSERT NAME OF REPRESENTATIVE LEAD MEMBER]

- D. PLACE IN WHICH DOCUMENTS ARE TO BE EXECUTED AND DELIVERED: PUBLIC PRIVATE PARTNERSHIP (PPP NODE) SCHOOL EDUCATION AND LITERACY DEPARTMENT GOVERNMENT OF SINDH KARACHI, PAKISTAN
- E. DOCUMENTS: ALL DOCUMENTS IN RESPECT OF THE AUTHORITY'S APPLICATION IN RELATION TO THE PROJECT.

IN WITNESS WHEREOF the Grantor has executed this Power of Attorney [**under seal**] on the date set out above.

[SEAL] )  
 )  
 )  
 )

**[NAME / TITLE OF GRANTOR REPRESENTATIVE]**

**WITNESSES: WITNESS 1:**

.....  
 NAME:  
 CNIC / PASSPORT NUMBER:  
 ADDRESS:

**WITNESS 2:**

.....  
 NAME:  
 CNIC / PASSPORT NUMBER:  
 ADDRESS:

**ACCEPTED & AGREED**

[NOTARISED]

.....  
 (SIGNATURE)  
 (NAME, TITLE AND ADDRESS OF THE ATTORNEY)



## **FORM C - CONFLICT OF INTEREST STATEMENT**

### **RELATING TO THE SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

[Insert the date]

**Re: Sindh Education Management Organizations**

Ladies/Gentlemen,

We, the undersigned, are not aware of any conflict or potential conflict arising from prior or existing contract or relationship which could materially affect our capability to comply with our obligations under the Concession Agreement for the Project.

In particular, other than as disclosed below, we have no prior or existing contracts, negotiations or relationships with the Authority, its affiliates, representatives, advisors or consultants.

We disclose that the following transactions may be in conflict with the Project:

Name of Project	Date Started	Description of Conflict

Yours Sincerely,

Authorized Signature:  
Name and Title Signatory:  
Name of Firm:  
Address:

**FORM D – INTEGRITY PACT, DECLARATION OF FEES, COMMISSION AND  
BROKERAGE ETC. PAYABLE BY THE BIDDERS**

**CONTRACT TITLE:        SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

[Bidder] hereby declares that it has not obtained or induced the procurement of any contract, right, interest, privilege or other obligation or benefit from Government of Sindh (the **GoS**) or any administrative subdivision or agency thereof or any other entity owned or controlled by it (i.e. the **GoS**) through any corrupt business practice.

Without limiting the generality of the foregoing, [Bidder] represents and warrants that it has fully declared the brokerage, commission, fees etc., paid or payable to anyone and not given or agreed to give and shall not give or agree to give to anyone within or outside Pakistan either directly or indirectly through any natural or juridical person, including its affiliate, agent, associate, broker, consultant, director, promoter, shareholder, sponsor or subsidiary, any commission, gratification, bribe, finder's fee or kickback, whether described as consultation fee or otherwise, with the object of obtaining or inducing the procurement of a contract, right, interest, privilege or other obligation or benefit, in whatsoever form, from the GoS, except that which has been expressly declared pursuant hereto.

[Bidder] certifies that it has made and will make full disclosure of all agreements and arrangements with all persons in respect of or related to the transaction with the GoS and has not taken any action or will not take any action to circumvent the above declaration, representation or warranty. [Bidder] accepts full responsibility and strict liability for making any false declaration, not making full disclosure, misrepresenting facts or taking any action likely to defeat the purpose of this declaration, representation and warranty.

It agrees that any contract, right, interest, privilege or other obligation or benefit obtained or procured as aforesaid shall, without prejudice to any other right and remedies available to the GoS under any law, contract or other instrument, be voidable at the option of the GoS.

Notwithstanding any rights and remedies exercised by the GoS in this regard, the [Bidder] agrees to indemnify the GoS for any loss or damage incurred by it on account of its corrupt business practices and further pay compensation to the GoS in an amount equivalent to ten times the sum of any commission, gratification, bribe, finder's fee or kickback given by [Bidder] as aforesaid for the purpose of obtaining or inducing the procurement of any contract, right, interest, privilege or other obligation or benefit, in whatsoever form, from the GoS.

**Acknowledged, Accepted & Agreed  
For & On Behalf of:**

**SCHOOL EDUCATION AND LITERACY  
DEPARTMENT, GOVERNMENT OF  
SINDH  
through its duly authorized signatory**

**Acknowledged, Accepted & Agreed  
For & On Behalf of:**

**[INSERT NAME OF BIDDER]  
through its duly authorized signatory**

\_\_\_\_\_  
(Signatures)

Name:

Designation:

\_\_\_\_\_  
(Signatures)

Name:

Designation:

## Form E - Bid Security Form

### Relating to the Sindh Education Management Organizations

....., 20...

To:

The Government of Sindh, *[Insert Address]* (the "**Beneficiary**")

**Guarantee No:** \_\_\_\_\_  
**Date of Issue:** \_\_\_\_\_  
**Date of Expiry:** \_\_\_\_\_  
**Guarantee Amount:** \_\_\_\_\_  
**Name of Guarantor:** \_\_\_\_\_  
**Name of Principal:** \_\_\_\_\_  
**Penal Sum of Security:** \_\_\_\_\_

#### **(the Guarantee**

We, [●]<sup>2</sup>, being the Guarantee issuing bank (the **Issuing Bank**) understand that the following party / parties have responded to the 'Invitation for Bids' issued by the Government of Sindh, dated [●] in relation to the 'Sindh Education Management Organizations' (as amended and/or supplemented or as clarified from time to time) (the **Invitation for Bid**), by submitting their respective formal proposals / bids:

*[Name of the Bidder]*, a *[Insert legal status]* existing under the laws of *[Insert Country]* having its *[registered office or place of business]* located at *[Insert address]*, for the Package # \_\_, District \_\_\_\_\_ (the **Bidder**, which expression includes its successors, assignees and transferees).

Further, We, the Issuing Bank, understand that pursuant to the Invitation for Bid, the Bidder is required to provide the Government of Sindh (the **Beneficiary**), a bid security in the form of a bank guarantee equal to PKR [●] and issued by a scheduled commercial bank operating in Pakistan (with a minimum credit rating of at least 'A-' as rated by JCR VIS or an equivalent rating by PACRA).

The above premised, we (the **Issuing Bank**) hereby undertake irrevocably and unconditionally on demand to pay to the Beneficiary, without any notice, reference, recourse, evidence, document in support of the demand, the validity, proprietary or legality of the said demand to the Bidder or to any other entity or without any recourse or reference to the Invitation for Bids or any other document, agreement, instrument or deed, any sum or sums (or any part thereof) equivalent in aggregate up to but not exceeding a maximum amount of:

PKR [●]/- (Pakistani Rupees [●])

(the **Guaranteed Amount**)

\_\_\_\_\_

<sup>2</sup> Insert name of issuing Bank;

at sight and immediately, provided however not later than 1 business day from the date of receipt of the Beneficiary's first written demand (the **Demand**) at the Issuing Bank's offices located at [●] or through SWIFT

instructions transmitted by the Beneficiary's bank (i.e. [●]), on behalf of the Beneficiary, to the Issuing Bank, such Demand referring to this Guarantee and stating the amounts demanded.

We, the Issuing Bank, shall unconditionally honour a Demand hereunder made in compliance with this Guarantee at sight and immediately on the date of receipt of your Demand, as stated earlier, and shall transfer the amount specified in the Demand to the bank account, as notified in the Demand, in immediately available and freely transferable funds in the currency of this Guarantee, free and clear of and without any set-off or deduction for or on account of any present or future taxes, levies, imposts, duties, charges, fees, deductions or withholdings of any nature whatsoever and by whomsoever imposed.

This Guarantee shall come into force and shall become automatically effective upon the submission of the Proposal by the Guarantor to the Beneficiary in response to the Invitation for Bid.

After having come into force, this Guarantee and our obligations hereunder will expire on the earlier of:

- (i) Bids Submission Deadline + [119 days] (the **Guarantee Original Expiry Date**) provided that, in the event the Issuing Bank has receipt of the Demand on or immediately prior to the Guarantee Original Expiry Date, the Issuing Bank shall honour that Demand; or
- (ii) when the aggregate of all payments made by us under this Guarantee equals the Guaranteed Amount.

Upon expiry, this Guarantee shall be returned to the Guarantor in terms of the conditions stipulated under the RFP. Multiple Demands may be made by the Beneficiary under this Guarantee but our aggregate liability will be restricted up to the Guaranteed Amount.

We hereby agree that any amendment, renewal, extension, modification, compromise, release or discharge by mutual agreement by the Beneficiary, the Bidder or any other entity of any document, agreement, instrument or deed shall not in any way impair or affect our liabilities hereunder and maybe undertaken without notice to us and without the necessity for any additional endorsement, consent or guarantee by us.

This Guarantee for its validity period shall not be prejudiced or affected in any manner by any change in our constitution or of the Bidder's constitution or of their successors and assignees and this Guarantee shall be legally valid, enforceable and binding on each of their successors and permitted assignees.

All references to any contract, agreement, deed or other instruments or documents are by way of reference only and shall not affect our obligations to make payment under the terms of this Guarantee.

The Beneficiary may not assign / transfer or cause or permit to be assigned or transferred any of their rights, interests and benefits of this Guarantee without our prior written consent, which consent shall not be unreasonably withheld or delayed.

If one or more of the provisions of this Guarantee are held or found to be invalid, illegal, or unenforceable for any reason whatsoever, in any respect, any such invalidity, illegality, or unenforceability of any provision shall not affect the validity of the remaining provisions of this Guarantee.

We hereby declare and confirm that under our constitution and applicable laws and regulations, we have the necessary power and authority, and all necessary authorizations, approvals and consents thereunder to enter into, execute, deliver and perform the obligations we have undertaken under this Guarantee, which obligations are valid and legally binding on and enforceable against us under the Pakistani law and under the laws of the jurisdiction where this Guarantee is issued. Further, that the signatory (ies) to this Guarantee is/are our duly authorized officer(s) to execute this Guarantee.

This Guarantee and all rights and obligations arising from this Guarantee shall be governed and construed in all respects in accordance with the laws of Pakistan. The courts of Pakistan shall have exclusive jurisdiction in respect of any dispute relating to any matter contained herein.

The issuance of this Guarantee is permitted according to the Pakistani law and the laws of the jurisdiction where this Guarantee is issued.

**Authorized signatory:** \_\_\_\_\_

**Date:** \_\_\_\_\_

**Place:** \_\_\_\_\_

**Authorized signatory:** \_\_\_\_\_

**Date:** \_\_\_\_\_

**Place:** \_\_\_\_\_

## **FORM F - FINANCIAL BID FORM**

### **RELATING TO THE SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

To: School Education and Literacy  
Department,  
Government of Sindh,  
1<sup>st</sup> Floor, Tughlaq House,  
Sindh Secretariat,  
Karachi, Pakistan.

Date: \_\_\_\_\_

**Re: SINDH EDUCATION MANAGEMENT ORGANIZATIONS**

Ladies and/or Gentlemen,

Having carefully examined the Bidding Documents, including the Annexes, the receipt of which is hereby acknowledged, and having satisfied ourselves with the nature and location of the works and services referenced above and the general and local conditions to be encountered in the performance thereof, we, the undersigned, propose:

<b>Total Project Cost</b>	<b>PKR [●]/- (Pakistani Rupees [●] Only)</b>
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The Project Cost as per Section 6.4.2.5 of the Invitation for Bids are provided in Attachment 1 to this Financial Bid Form for the Package # \_\_\_\_, District \_\_\_\_\_. In addition, a copy of the Financial Model, as required to be submitted in accordance with Section 6.4.2.6, is provided on a 'Microsoft Windows' readable USB memory stick submitted with the Financial Bid.

We acknowledge that the Financial Bid that we have submitted will remain fixed and will be only indexed in accordance with the terms and conditions of the Concession Agreement.

We acknowledge and agree that the Authority will not be responsible for any errors or omissions on our part in preparing this Financial Bid and the Project Cost, and we shall indemnify the Authority fully in connection therewith.

[Signature]

In the capacity of

[Position]

Authorized to sign this Financial Bid Form of

[Name of Bidder]

**ATTACHMENT 1 TO THE FINANCIAL BID FORM –PROJECT COST**

**[THE FINANCIAL BID FORM- PROJECT COST INCLUDED AS A SEPARATE ATTACHMENT – MS Excel File]**



## **ANNEXURE 3 - DRAFT CONCESSION AGREEMENT**

**[DRAFT OF THE CONCESSION AGREEMENT INCLUDED AS SEPARATE ATTACHMENT – PDF File]**



## ANNEXURE 4 - CONTENT OF TECHNICAL BID

No	Sections to be submitted
(i)	<p><b>Experience:</b></p> <ul style="list-style-type: none"> <li>• Demonstration of applicant's expertise, skill-set, and record of successful experience necessary to start, manage, and grow a group of high-performing school</li> </ul>
(ii)	<p><b>Proposed Methodology and Work-Plan:</b></p> <ul style="list-style-type: none"> <li>• A detailed analysis of local and situational contexts, and identified needs.</li> <li>• Description of the strategy to improve governance, access, and quality of education in all the Schools/ facilities of the Package as set out as in ANNEX 8; Optimal maintenance of facilities and provision of a conducive learning environment.</li> <li>• Detailed summary of execution strategy to address governance issues including maintenance of records (teachers' service/profession records, students personal and learning record, infrastructure/asset record, resource utilization record, staff leave record, etc.) school discipline, etc.</li> <li>• Detailed administrative and coordinating mechanism which leads to improved management and conducive learning opportunities to every child of in all the schools as in the Package details set out in ANNEX 8.</li> <li>• A detailed explanation of proposed student assessment strategy, teachers' development strategy and evaluation of teachers' performance.</li> <li>• Detailed description of teaching methodologies to achieve the Student Learning Outcomes, including special need students and students performing below grade level.</li> <li>• Actionable plan for improving individual student learning needs and providing differentiated instruction, student-centered learning environment, and opportunities for co-curricular activities.</li> <li>• A robust plan for strategic and managerial data collection, analysis, and use, including assessment strategy, proposed intervention process, and effective communication of student results to parents and other stakeholders.</li> <li>• Explanation of methodology to engage School Management Committee, parents and communities in school development.</li> <li>• A school academic calendar in compliance with the Government of Sindh academic year and vacation periods.</li> <li>• An effective teacher and student attendance management system.</li> <li>• Plan for establishing and optimal utilization of science and computer laboratories.</li> <li>• Plan for provision of alternative energy source for schools; e.g. solar electrification.</li> <li>• A detailed work plan with supporting narrative for the first five academic years.</li> </ul>
(iii)	<p><b>Key professional staff qualifications and competence for the assignment:</b></p> <ul style="list-style-type: none"> <li>• Comprehensive job descriptions for staff, and plan for successfully recruiting local qualified individuals to key positions.</li> <li>• Proposed staff having experience of local culture and environment is desirable.</li> <li>• Curriculum Vitae, strengths and expertise of key staff members.</li> </ul>
(v)	<ul style="list-style-type: none"> <li>• Description of the strategy to achieve the Key Performance Indicators (KPIs)</li> </ul>

<b>(vi)</b>	<b>Strategy to reduce inefficiencies and addressing management gaps in public education:</b> <ul style="list-style-type: none"><li>• Description of the needs and priorities of the target community, and explanation of how school will complement existing delivery of education services.</li><li>• Robust plan for community role in school development and for parent voice in school decisions.</li><li>• It is expected that EMOs will adopt a gradual approach to ensure that improvements brought during the contract period will be sustainable after the completion of the project.</li><li>• Description of a gradual approach to ensure that the improvements brought during the contract period will be sustainable after the completion of the Project.</li></ul>
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## ANNEXURE 5 - TECHNICAL EVALUATION CRITERIA

Only Bidders whose Technical Bids obtain at least 75% (seventy five percent) of maximum marks, and not less than 50% (fifty percent) of maximum marks in any sub-section below, shall obtain a "pass" score and be technically accepted for evaluation of their Financial Bids under Section 6.4.3:

**(i) Experience:**

a)	+10 years' experience of minimum 10 or more schools	[10]
b)	+5 years' experience of minimum 10 or more schools	[08]
c)	10 years' experience of minimum 5 or more schools	[06]
d)	5 years' experience of minimum 5 or more schools	[05]
<b>Total points for criteria (i):</b>		<b>(10)</b>

**(ii) Proposed Methodology and Work-Plan:**

a)	Understanding of local context	[04]
b)	Strategy to improve governance, access and quality of Education	[05]
c)	Detailed administrative and coordinating mechanism	[04]
d)	Strategy for student assessment	[04]
e)	Strategy for teachers' development	[04]
f)	Teaching management plan	[04]
h)	Plan for data collection and analysis	[03]
i)	Plan for community engagement	[04]
j)	Plan co-curricular activities	[04]
k)	Plan for establishing and optimal utilization of science and computer laboratories	[02]
l)	Plan for provision of alternative energy source for schools; e.g. solar electrification	[02]
j)	Work plan for first five years (Gantt Chart, supported with narrative)	[05]
<b>Total points for criteria (ii):</b>		<b>(45)</b>

**(iii) Key professional staff qualifications and competence for the assignment:**

a)	Comprehensive job descriptions for staff and recruitment plan	10 [7+3]
	<u>Core Team: (Dedicated, skilled human resource proposed for the project)</u>	
b)	Project Director	[05]
c)	Contract / Compliance Manager	[03]

d)	<u>Executive District Coordinator</u>	[03]
e)	Education Expert	[03]
f)	Finance Expert	[03]
<b>Total points for criteria (iii):</b>		<b>(27)</b>

**(iv) Key Performance Indicators**

a)	A detailed strategy to achieve KPIs	[10]
<b>Total points for criteria (v):</b>		<b>(10)</b>

**(v) Development Plan and Exit strategy:**

a)	Strategy to reduce inefficiencies and management gaps in public education	[04]
b)	Exit strategy to achieve sustainability of impact achieved through proposed interventions	[04]
<b>Total points for criteria (vi):</b>		<b>(08)</b>

**Total points for Technical Evaluation Criteria:**

**100**

The minimum technical score required to pass is: **75** Points overall and minimum **50%** in each criteria

## **ANNEXURE 6 – FINANCIAL STRUCTURE FOR THE EMOS**

### **Government Financial Structure**

The current financial structure defined by GOS for a school budget consists of Salary Budget, and Non-Salary Budget, which are defined below, with a proposed mechanism under the EMO initiative.

### **Salary of Government staff:**

- Salary of Government staff will continue to come from the office of Accountant General (AG) Sindh.
- Salary budget of Government staff is allocated in provincial budget against sanctioned positions for each school.

### **Salary of staff hired by EMO:**

- EMOs will budget for staff hired by EMOs.
- This expenditure would be reimbursed on actual basis.

### **School Specific Budget (SSB)**

- SSB is allocated at the recurrent side of the provincial budget. EMOs are expected to reach out to concerned officials of GoS for release of SSB funds; planning and efficient utilization of SSB funds, in collaboration with the school staff.

### **SMC fund**

- SMC fund will be disbursed by the SELD to respective SMCs of schools as per current practice.
- EMO will provide technical support to SMCs to develop the School Improvement Plans (SIPs), approval of SIPs by General Body of SMCs, and implementation of SIPs.
- SIPs will not be restricted to SMC funding only, and may also include resources such as the SSB, and private sector resources.

### **Repair and Maintenance**

- EMO will be responsible for repair and maintenance of the all schools included in the Package and can budget the repair and maintenance cost with due diligence for the duration of the Concession Period.

### **Utilities/Bills/Fees**

- Utilities/Bills will be paid by the EMO in a timely manner and will be reimbursed on actual basis.
- However for budgetary purposes Rs. 700/month/room shall be allocated for each school in the Package and the bidder shall make provision of the same in the financial bid form. Classrooms and all places in the schools will be construed as 'rooms'; such as library, computer and science labs, admin offices etc. The budget will be released through Escrow account.

### **Management Fee**

- EMO will include budget for Management Fee which shall also include overheads and salary of staff/personnel of EMO head office who are responsible for managing business of EMO Schools listed in the Package as per ANNEX 8.
- Management Fee is payable to EMO on the basis of their performance, and is subject to annuity amount adjustment formula.

## ANNEXURE 7- KEY PERFORMANCE INDICATORS

MANAGEMENT & ORGANIZATION: Planning, Implementation & Evaluation

(Overall Weight-age: 35 Marks):

1	<b>Key Progress Indicator</b>	<b>School Management Plan – 17 Marks</b>		
	<b>Description</b>	Implementation of an all-inclusive management model comprised of planning, designing, budgeting, implementation framework, managing resources, evaluation, reporting and feedback to meet KPIs, improve student achievement and increase school retention and graduation rates.		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>BIFURCATION OF 17 Marks</b>
		<ul style="list-style-type: none"> <li>Annual Management Plan.*</li> </ul>	For the first year of the Concession Period, within 90 days of the effective date and for subsequent years, 30 days prior to the start of the academic year.	<b>08 Marks</b>
		<ul style="list-style-type: none"> <li>Implementation Framework **</li> </ul>	Within 15 days after submission of Annual Management Plan.	<b>04 Marks</b>
		<ul style="list-style-type: none"> <li>Development of an EMIS and Functioning of the EMIS***</li> </ul>	Development within the first academic term, thereafter, reporting on functioning on bi-annual basis	<b>05 Marks</b>
	<b>Notes/Guidelines:</b>	<p><b>* Annual Management Plan:</b> An all-inclusive annual management plan for all the schools listed in the Package, encompassing all interventions for management of learning and teaching activities; achievement of KPIs; and also including the interventions articulated by the EMO in its Technical Bid for the Schools in the Package</p> <p><b>** Implementation Framework:</b> A framework for day-to-day School Operations and Management Procedures, SOPs, e.g., School Assembly, School Timetable, Curriculum Management, Lesson Planning, Teaching Methodology Progress Monitoring, Examination System, Skills Development, Co-Curricular Activities etc., implementation framework time line is mandatory.</p> <p><b>*** EMIS:</b> Education and School Management information system including but not limited to Maintenance of School Records. E.g. Attendance, Admissions, Transfers, Hiring, Promotions, School Reports; and Inventory: Blackboard, Bulletin Board, Desk, Chairs, Cupboards, Books and Equipment such as Electrical Equipment (Audio Visual Aids, Computer Hardware/Software etc.</p> <p>Fields of EMIS may be illustrative as school-wise 1)Human Resource database; 2) Student data base including gender, new admissions, drop-out, average attendance, etc.; 3) Learning data base including medium of instruction, quantity of learning material, assessment results, learning events, trainings, co-curricular activities 4)Infrastructure data base 5)Financial data base 6) Assets data base including existing assets, news assets, etc.</p>		

<b>2</b>	<b>Key Progress Indicator</b>	<b>Improved Staff Availability and Attendance – 08 Marks</b>		
	<b>Description</b>	Work with the staff and the administrators of all Schools as listed in the Package to improve and ensure availability and attendance of all teaching and non-teaching staff during the entire academic year.		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>Marks</b>
		<ul style="list-style-type: none"> <li>Improvement in staff attendance and Functional Attendance Management.*</li> </ul>	Baseline within 60 days of the effective date after signing of the Concession agreement thereafter, reporting on bi-annual basis	<b>08 Marks</b>
<b>Notes/Guidelines:</b>	<p><b>* Improvement in Attendance.</b></p> <p>Benchmarked with baseline, demonstrated improvement in staff attendance and availability, till optimum level is achieved.</p>		<p><b>* Attendance Management.</b></p> <p>Introduction of an Attendance System that ensures a systematic method of data collection, of both teachers and administrative staff to maintain a time based daily/monthly attendance record of the school. Further, leave manual and system may also be introduced in accordance with Authority's existing and evolving instructions.</p> <p>A motivational program for teachers may also be developed in consultation with the HM and Teachers for non-monetary mechanisms to appreciate improved attendance and availability of all teachers.</p>	

<b>3</b>	<b>Key Progress Indicator</b>	<b>Improved Students' Enrollment, Attendance and Retention – 10 Marks</b>		
	<b>Description</b>	Adopt a variety of techniques to increase and retain student enrolments, including conducting local community outreach activities to solicit parents/community support for student enrolments and retention.		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>Marks</b>
		<ul style="list-style-type: none"> <li>Students Enrolment*, Attendance Management** and Retention*** Plan.</li> </ul>	Baseline at the start of the academic year or signing of the Concession (within 60 days of the effective date).	<b>02 Marks</b>
		<ul style="list-style-type: none"> <li>Improvement in Students Enrolments, Attendance Retention Rates, benchmarked with baseline</li> </ul>	At the end of the first academic term thereafter, reporting on bi-annual basis.	<b>08 Marks</b>
<b>Notes/Guidelines:</b>	<p><b>*Students Enrolment Plan: (Grade/Gender)</b></p> <p>It should be a robust plan, particularly focusing on girls' enrolment. Annual enrolment targets are based on baseline student classroom ratio plus 5% for assessment year 1; baseline student classroom ratio plus 10% for assessment year 2, and so on till optimum enrolment of approximately 40 students/classroom is attained. Introduction of student tracking mechanism and G.R filtering.</p>		<p><b>**Student attendance management plan:</b></p> <p>Aggregate student attendance percentage targets more than 90% at the end of academic year with at least 75% individual attendance of enrolled students.</p> <p><b>*** Students Retention Plan:</b></p> <p>Annual retention targets based on baseline report with gradual decrease in student drop-out ratio if any, particularly girls' dropout. For avoidance of doubt, a student who is absent for a continuous period of ninety (90) days without any prior information or reasonable cause will be considered as dropped-out from the relevant school.</p>	



4	<b>Key Progress Indicator</b>	<b>Lesson Planning and Students' Assessment System – 25 Marks</b>			
	<b>Description</b>	Implementation of GOS approved curriculum and syllabi; Use of students' data (formative and summative assessments) to inform and differentiate instruction in order to meet the academic needs of all students; Improved student learning and achievement through systemic pedagogical approach and systematic curricular/co-curricular program.			
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>		<b>FREQUENCY</b>	<b>BIFURCATION OF 25 Marks</b>
		<ul style="list-style-type: none"> <li>Annual scheme of Studies</li> </ul>		Submission of Annual scheme of studies along with Annual Management Plan.	<b>03 Marks</b>
		<ul style="list-style-type: none"> <li>Lesson Planning System: * (Curriculum and Syllabus)</li> </ul>		Quarterly Reporting	<b>06 Marks</b>
		<ul style="list-style-type: none"> <li>Improved student learning and achievement**</li> </ul>		Bi-annual reporting on Formative Assessment	<b>05 Marks</b>
				Annual reporting on Summative Assessment (In-house)	<b>03 Marks</b>
Annual reporting on Summative Assessment (SAT/Board exams)	<b>03 Marks</b>				
<ul style="list-style-type: none"> <li>Sample based annual assessment of student learning and achievement, conducted by Independent Expert once in each Academic year.</li> </ul>			<b>05 Marks</b>		
<b>Notes/Guidelines:</b>	<b>* Lesson Planning System:</b> Development of lesson planning system based on curriculum and syllabi aligned with provincial curriculum frameworks and expectations; aligned vertically between grades and horizontally across classrooms at the same grade level; is fully implemented in classrooms; and supports opportunities for all students to master various skills and concepts.		<b>** Students achieving a level of competence in their subjects in each grade progressively:</b> For all Construction Schools: 25% in 1st year of Concession Agreement, 30% in 2nd year and then maintaining 5% increase for succeeding years. For all grouped / non-construction Schools: 20% for 1 <sup>st</sup> year, 22% for 2 <sup>nd</sup> year, 25% for 3 <sup>rd</sup> year and then maintaining 5% increase for succeeding years.		
<b>Assessment System: (In-House/Independent)</b>					
Implementation of a robust Assessment System that is based on good evaluation practices.					

<b>5</b>	<b>Key Progress Indicator</b>	<b>Continuous Professional Development (CPD) of staff - 15 Marks</b>		
	<b>Description</b>	Continuous Professional Development to enhance management / administrative skills of non-teaching staff , as well as, enrich teaching staff's content knowledge of the relevant subjects and enhance their teaching pedagogical skills using variety of tools, teaching methodology and alternate learning mechanisms to modernize learning process.		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>Marks</b>
		<ul style="list-style-type: none"> <li>• Training Need Assessment (TNA): *</li> </ul>	Baseline at the signing of the Concession (within 60 days of the effective date).	<b>05 Marks</b>
		<ul style="list-style-type: none"> <li>• Continuous Professional Development trainings. **</li> </ul>	Within the first year of the Concession. Thereafter, Bi- annual training.	<b>10 Marks</b>
<b>Notes/Guidelines:</b>	<p><b>* Training Need Assessment:</b></p> <p>A structured way to gather data for determining training needs to be developed to help all teachers and administrative staff of all the Schools listed in the Package for the EMOs to accomplish their goals and objectives. Assessment may include, but not limited to current knowledge, skills, attributes and abilities, to identify any gaps or other areas of teaching and/or management/supervising/monitoring needs.</p> <p>It is to be noted that "National Professional Standards for Teachers in Pakistan (NPSTP) 2009" shall be followed in preparation of the TNA. While basic management needs will be identified for management staff.</p>		<p><b>** Professional Development of Staff:</b></p> <p>Trainings of teachers, based on TNA, including content/subject, pedagogical, gender-mainstreaming and/or management skills and dispositions, and IT.</p> <p>Professional Development of Teachers must impart subject knowledge and understanding (content), disposition and pedagogical skills to achieve competency level. The outcome of trainings should reflect in teachers' ability to creating a learning environment where students feel comfortable, and encouraged to succeed academically.</p> <p>Training of non-teaching staff, based on TNA, including administration and management relevant areas/SOW in day to day business of schools along with behavioral characteristics, language skills, IT, office decorum, etc.</p>	

**SCHOOL ENVIRONMENT AND COMMUNITY ENGAGEMENT:**

**(WEIGHTAGE 25 Marks)**

<b>6</b>	<b>Key Progress Indicator</b>	<b>School Repair and Maintenance and Improved Community Engagement – 15 Marks</b>		
	<b>Description</b>	<p>Ensure that all facilities listed in the Package have i.e. water, sanitation, furniture, fixture, material, equipment, structure, infrastructure for all Schools are, all inclusive, functional and safe.</p> <p>Support School Management Committee (SMC) meetings to engage school staff, parents and community stakeholders to design, develop and implement a comprehensive school improvement plan; and invite inputs from local community on educational and programmatic needs of students;.</p>		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>BIFURCATION OF 15 Marks</b>
		<ul style="list-style-type: none"> <li>Repair and Maintenance Plan of the all the schools listed in the Package including infrastructure, equipment, furniture and fixtures</li> </ul>	Repair and Maintenance plan of all the Schools listed in the Package within 90 days of the effective date of concession, and thereafter, report on quarterly basis.	<b>05 Marks</b>
		<ul style="list-style-type: none"> <li>Meetings and engagement with School Management Committees.*</li> </ul>	Within 30 days of the effective date of concession, thereafter, on quarterly basis.	<b>04 Marks</b>
		<ul style="list-style-type: none"> <li>Improved Community Outreach: **</li> <li>Parent Teacher Meetings (PTM): ***</li> </ul>	Submission of a plan along with the Annual Management Plan, thereafter reporting on bi-annual basis.  Bi-annual meetings, especially at the end of the academic term	<b>03 Marks</b>  <b>03 Marks</b>
<b>Notes/Guidelines:</b>	<p><b>*School Management Committees:</b> At least one meeting of the General Body of each SMC should be conducted in an academic year; and at least one meeting of the Executive Body of each SMC should be conducted in each quarter. EMO may constitute an Executive Committee for all the Schools listed in the Package to strengthen coordination and collaboration for best learning practices among children, community and staff of these schools. The school is to engage with SMC to build a supportive environment, keeping in view the cultural contexts whereby within the community everyone is celebrated, respected, and heard. EMO is encouraged to conduct a joint meeting of the SMC chairpersons and secretaries</p>		<p><b>** Community Outreach Program:</b> Each School develops a program to engage parents, and larger community for increasing and sustaining enrolments, improved management of school and the availability of specialized programs and services at the school and outside school to meet the needs of all students, particularly girls.</p> <p><b>*** Parent Teacher Meetings (PTM):</b> Bi-annual meeting of teachers with parents to review the progress of students' academic and behavioral progress.</p>	
<b>Repair and Maintenance</b>	<p>A Package comprising of Group of Schools (number of construction schools + nearby schools) are handed over to EMO under a comprehensive handing/taking-over process. During implementation, the EMO should ensure that all facilities, i.e. furniture, fixture, material, equipment, structure and infrastructure, water, sanitation, etc. of all Schools listed in the Package are maintained in satisfactory and running condition to establish a safe and child-friendly learning environment in the school. The repair and maintenance tasks should be completed in a reasonable time.</p>			

<b>7</b>	<b>Key Progress Indicator</b>	<b>Improved Health and Hygiene practices, and sporting activities. – 10 Marks</b>		
	<b>Description</b>	Design and implement school based hygiene and nutrition education and awareness raising activities. Work with parents and SMCs to run social and behavior change campaigns in schools. Provide sports and games facilities and organize sports gala event.		
	<b>Measurement/Criterion:</b>	<b>ACTION PLAN</b>	<b>FREQUENCY</b>	<b>BIFURCATION OF 10 Marks</b>
		<ul style="list-style-type: none"> <li>Health and Hygiene practices plan: *</li> </ul>	Annual submission of plan within 30 days after submission of Annual Management Plan.	<b>03 Marks</b>
		<ul style="list-style-type: none"> <li>Demonstrated healthy practices of students, supported with health and hygiene activities and facilities: **</li> </ul>	Reporting at the end of the first academic term, thereafter, reporting on bi-annual basis on progress achieved, and annual reporting on screening	<b>04 Marks</b>
<ul style="list-style-type: none"> <li>Sports and Games facility and event plan: ***</li> </ul>	Annual submission of plan within 30 days after submission of Annual Management Plan.	<b>03 Marks</b>		
<b>Notes/Guidelines:</b>	<b>* Health and Hygiene Practices:</b> Health and Hygiene (H&H) support activities should be part of the School management plan. Students and schools staff should be implementing improved H&H practices. Periodic screening of students will be conducted annually to assess student health and to design H&H plan for the next year.		<b>** Health and Hygiene Practices / Activities / Facilities:</b> Implementation of H&H practices in all the schools, with proper cleanliness in classrooms, corridors, play areas and wherever movement of students takes place within the premises. Organizing co-curricular activities to inculcate good behavior, hygiene, manners, discipline and personality.	
	<b>*** Sports and Games facility and event plan:</b> Sports and games facility should be provided at each school and should be included in regular activities of the school time table. Inter-Schools Annual sports gala/event should be organized and students may be provided opportunities to nurture their sports skills. Provision of opportunity to introduce school best players to local, provincial or corporate sports stakeholders will be appreciated.			

## ANNEXURE 8- DETAILS OF THE FACILITIES

A Package consists of certain number of Group of Schools in a district. Each Group-of-School has one SBEP Construction school (including merged/consolidated schools, if any). The Group-of-School may also have one or more nearby schools grouped with the SBEP Construction schools. The management of such Package schools (Groups-of-Schools in a district) is intended to be handed over to successful Bidders by the Authority under this Invitation for Bids. The SBEP Construction school(s) may also have an existing school block(s) (old block(s), if any) within its boundaries, therefore, in accordance with the School Consolidation Policy, such block or blocks within the Construction School(s) boundary shall be construed as a single school.

A Bidder may submit its bid in respect of one or more Package(s), as identified below. It is clarified that a separate bid would have to be submitted in accordance with the requirements of this Invitation for Bids in respect of each of the following District Packages.

Note:

- Authority disclaims any responsibility on direct or indirect reliance on this data. Prospective bidders are encouraged to conduct exclusive surveys to ascertain accurate and reliable information in respect of the following Packages
- Amount mentioned in SSB column is estimated cost as provided by SSB section of Reform Support Unit, School Education and Literacy Department.
- All amount mentioned in SSB column are subject to verification to be conducted by interested bidders, before preparation of their financial proposals

SN	District Package Summary	Package # 1 Sukkur	Package # 2 Larkana	Package # 3 Kambar Shahdadkot	Package # 4 Dadu	TOTAL
1	Number of Construction Schools	5	4	5	6	20
2	Number of Grouped Schools	11	6	4	4	25
3	Number of Classrooms	211	86	108	120	525
4	Student Enrollment	7,835	2,964	4,137	3,770	18,706
5	Number of Teaching Staff	327	87	121	147	682
6	Number of Non-teaching Staff	74	27	32	9	142

# Package # 1

## District Sukkur

<b>Number of Construction Schools:</b>	<b>5</b>
<b>Number of Grouped Schools:</b>	<b>11</b>
<b>Total Number of Classrooms:</b>	<b>211</b>
<b>Total Enrollment:</b>	<b>7,835</b>
<b>Total Staff:</b>	<b>327 (Teaching)</b>
	<b>74 (Non-Teaching)</b>

GROUP #: 1 - GBHS Hussain Kalwar

DISTRICT: Sukkur

TALUKA: Pano Aqil

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Nindapur	GBHS Hussain Kalwar Two schools already, one to be merged: 1. GBPS Hussain Kalwar (418010051) 2. GBPS Waryam Kalwar (418010175) 3. GGPS Hussain Kalwar (418010231)-P	418010579	High	High	Boys	Mix	New Block	12	8	37	Yes (with meter)	Available	Yes	Yes	212,000	6.4 million
								Old Block	9	1							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall
1.	Nindapur	GBPS Radhi	418010055	Primary	Mix	2 km	4	0	2	Yes (without meter)	Available	Yes
2.	Sadhuja	GBPS Budh	418010367	Primary	Mix	2 km	3	0	1	Yes (without meter)	Available	Yes
3.	Sadhuja	GBPS New Budh	418010414	Primary	Mix	2 Km	2	0	0	Yes (without meter)	Available	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment					
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS Hussain Kalwar	30	M: 17	10	15	M: 13	2	Boys	25	112	101	69	307
		F: 3			F: 0		Girls	19	162	98	64	
<b>TOTAL</b>	30	20	10	15	13	2		44	274	199	133	650

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total	
1. GBPS Budh	N/A	M: 2	N/A	N/A	M: 0	N/A	Boys		102			102	
		F: 0			F: 0		Girls		84			84	
2. GBPS New Budh	N/A	M: 3	N/A	N/A	M: 0	N/A	Boys		123			123	
		F: 0			F: 0		Girls		103			103	
3. GBPS Radhi	N/A	M: 4	N/A	N/A	M: 0	N/A	Boys	28	68			96	
		F: 0			F: 0		Girls	29	70			99	
<b>TOTAL</b>		9			0			57	550	0	0	0	607

GROUP #: 2 - GBHS Mulla Ali

DISTRICT: Sukkur

TALUKA: Pano Aqil

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Dadloi	GBHS Mulla Ali Three schools to be merged: 1. GGLSS Mulla Ali (418010545)-P 2. GGPS Mulla Ali (418010235)-P 3. GBPS Mulla Ali (418010011)-P	418010570	High	High	Mix	Mix	New Block	12	8	44	Yes (with meter)	Available	Yes	Yes	431,000	6.4 million
								Old Block	13	4							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Dadloi	GBPS Dadloi	418010005	Primary	Mix	5 km	7	1	2	Yes (without meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Boys	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS Mulla Ali	28	M: 11 F: 5	12	14	M: 11 F: 0	3	Boys Girls	33 32	135 146	109 87	121 36		398 301
<b>TOTAL</b>	28	16	12	14	11	3		65	281	196	157	0	699

**B – Grouped School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Boys	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Dadloi	N/A	M: 7 F: 0	N/A	N/A	M: 0 F: 0	N/A	Boys Girls	13 4	202 56				215 60
<b>TOTAL</b>		7			0			17	258				275



GROUP #: 3 – G (P) Municipal High School Old Sukkur

DISTRICT: Sukkur

TALUKA: Sukkur

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Old Sukkur	G (P) Municipal High School Old Sukkur	418030063	High	High	Boys	Mix	New Block	12	8	33	Yes (with meter)	Available	Yes	Yes	706,000	6.4 million
								Old Block	0	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Old Sukkur	GGPS Old Sukkur	418030008	Primary	Mix	1 km	17	2	4	Yes (with meter)	Available	Yes	Yes
2.	Old Sukkur	GBELS Islamia Sukkur	418030054	Elementary	Mix	500 meters	14	2	4	Yes (with meter)	Available	Yes	Yes
3.	Old Sukkur	GBPS Main Old Sukkur	418030028	Primary	Mix	Adjoining	22	2	5	Yes (with meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
G (P) Municipal High School Old Sukkur	52	M: 34	18	15	M: 9	6	Boys			246	243		489
		F: 0			F: 0		Girls						
<b>TOTAL</b>	52	34	18	15	9	6				246	243		489

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GGPS Old Sukkur	N/A	M: 0	N/A	N/A	M: 4	N/A	Boys	43	100				143
		F: 28			F: 0		Girls	60	280			340	
2. GBELS Islamia Sukkur	N/A	M: 22	N/A	N/A	M: 4	N/A	Boys		127	200			327
		F: 23			F: 0		Girls		80	136		216	
3. GBPS Main Old Sukkur	N/A	M: 10	N/A	N/A	M: 1	N/A	Boys		187				187
		F: 1			F: 0		Girls		90			90	
<b>TOTAL</b>		83			9	0		103	864	336			1303

GROUP #: 4 - GBHS No.1 Sukkur

DISTRICT: Sukkur

TALUKA: Sukkur

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Gharibabad	GBHS #1 Sukkur	418030057	High	High	Boys	Mix	New Block	12	8	34	Yes (with meter)	Available	Yes	Yes	992,000	6.8 million
								Old Block	0	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Gharibabad	GBPS Main Sukkur	418030030	Primary	Boys	30 meters	12	3	4	Yes (with meter)	Available	Yes	Yes
2.	Gharibabad	GGELS Gharibabad	418030049	Elementary	Girls	1 km	35	4	6	Yes (with meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS #1 Sukkur	91	M: 70	21	24	M: 22	2	Boys			305	265		570
		F: 0			F: 0		Girls						
<b>TOTAL</b>	91	70	21	24	22	2				305	265		570

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Main Sukkur	N/A	M: 19	N/A	N/A	M: 4	N/A	Boys	7	318				325
		F: 0			F: 0		Girls	2	104				106
2. GGELS Gharibabad	N/A	M: 1	N/A	N/A	M: 2	N/A	Boys						
		F: 50			F: 2		Girls	50	300	231			581
<b>TOTAL</b>		70			8			59	722	231	0	0	1012

GROUP #: 5 - GHS Bakhshan Chakrani

DISTRICT: Sukkur

TALUKA: Saleh Pat

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Lal Jurio	GHS Bakhshan Chakrani	418040048	High	High	Mix	Mix	New Block	8	6	25	Yes (with meter)	Available	Yes	Yes	-	4.7 million
								Old Block	0	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Lal Jurio	GBHS Lal Jurio Khan Shambani	418040163	High	Boys	3 km	8	4	2	Yes (without meter)	Available	Yes	Yes
2.	Lal Jurio	GBPS Duhawaro	418040009	Primary	Mix	5 km	9	0	2	Yes (without meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GHS Bakhshan Chakrani	14	M: 4	10	7	M: 0	7	Boys	110	98				208
		F: 0			F: 0		Girls	80	67				147
<b>TOTAL</b>	14	4	10	7		7		190	165				355

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBHS Lal Jurio Khan Shambani	N/A	M: 12	N/A	N/A	M: 2	N/A	Boys	100	700	315	200		1315
		F: 0			F: 0		Girls	50	161			211	
2. GBPS Duhawaro	N/A	M: 2	N/A	N/A	M: 0	N/A	Boys	40	272				312
		F: 0			F: 0		Girls	5	32			37	
<b>TOTAL</b>		14			2			195	1165	315	200	0	1875

# Package # 2

## District Larkana

<b>Number of Construction Schools:</b>	<b>4</b>
<b>Number of Grouped Schools:</b>	<b>6</b>
<b>Total Number of Classrooms:</b>	<b>86</b>
<b>Total Enrollment:</b>	<b>2,964</b>
<b>Total Staff:</b>	<b>87 (Teaching)</b>
	<b>27 (Non-Teaching)</b>

GROUP #: 1- GGPS Ali Muhammad Chawro

DISTRICT: Larkana

TALUKA: Larkana

## 1 – BASIC INFORMATION

## A – SBEP Construction School

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
2.	Ratokot	GGPS Ali Muhammad Chawro One school to be merged: 1.GBPS Hashim Chawro (413020355)-P	413020111	Primary	High	Girls	Mix	New Block	12	8	33	Yes (with meter)	Available	Yes	Yes	196,096	8.3 million
							Old Block	2	0								

## B – Grouped Schools

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Ratokot	GBPS Ratokot	413020289	Primary	Mix	1 km	2	0	2	Solar system	Available	Yes	Yes

## 2 – STAFF &amp; STUDENT INFORMATION

## A – SBEP Construction School

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Ali Muhammad Chawro	N/A	M: 1 F: 4		N/A	M: 0 F: 0	N/A	Boys	21	54				75
							Girls	33	33				66
<b>TOTAL</b>	N/A	5	N/A	N/A	0	N/A		54	87				141

## B – Grouped Schools

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Ratokot	N/A	M: 1 F: 2	N/A	N/A	M: 0 F: 0	N/A	Boys	64	99				163
							Girls	46	56				102
<b>TOTAL</b>		3			0			110	155				265

GROUP #: 2 – GGPS Vikya Sangi

DISTRICT: Larkana

TALUKA: Larkana

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
2.	Dhamrah	GGPS Vikya Sangi	413020088	Primary	High	Girls	Mix	New Block	8	8	33	Yes (with meter)	Available	Yes	Yes	156,555	4.7 million
								Old Block	2	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Dhamrah	GBPS Vikya Sangi	413020298	Primary	Mix	50 meters	7	1	5	Limited solar	Available	No	No
2.	Dhamrah	GBPS Dhamrah 1	413020027	Primary	Boys	3 km	9	1	2	Yes (without meter)	Available	Yes	Yes
3.	Dhamrah	GBPS Dhamrah 2	413020365	Primary	Mix	3 km	7	1	3	Yes (without meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Boys	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Vikya Sangi	N/A	M: 0 F: 4	N/A	N/A	M: 0 F: 0	N/A	Boys Girls	23	89				112
<b>TOTAL</b>	N/A	4	N/A	N/A	0	N/A							112

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Boys	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Vikya Sangi	N/A	M: 8	N/A	N/A	M: 2	N/A	Boys	59	249				308
		F: 1			F: 0		Girls	33	82				115
2. GBPS Dhamrah 1	N/A	M: 7	N/A	N/A	M: 1	N/A	Boys	20	190				210
		F: 0			F: 0		Girls	8	10				18
3. GBPS Dhamrah 2	N/A	M: 8	N/A	N/A	M: 3	N/A	Boys	50	237				287
		F: 8			F: 0		Girls	20	139				159
<b>TOTAL</b>		32			6			190	907	0	0	0	1097

GROUP #: 3 – GGLSS Kehar

DISTRICT: Larkana

TALUKA: Larkana

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Fatehpur	GGLSS Kehar One merged school: GGPS Kehar (413020073)	413020384	Elementary	Elementary	Girls	Mix	New Block	12	8	39	Yes (with meter)	Available	Yes	Yes	536,000	8.3 million
								Old Block	1	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Fatehpur	GHS Kehar	413020395	High	Boys	100 meters	7	6	11	Yes (with meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGLSS Kehar	N/A	M: 1 F: 10	N/A	N/A	M: 5 F: 0	N/A	Boys Girls	93	269	23			385
<b>TOTAL</b>	N/A	11	N/A	N/A	5	N/A							

**B – Grouped School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GHS Kehar	22	M: 19 F: 0	3	13	M: 11 F: 0	2	Boys Girls	50	210	143	100		503
<b>TOTAL</b>	<b>22</b>	<b>19</b>	<b>3</b>	<b>13</b>	<b>11</b>	<b>2</b>							<b>503</b>

GROUP #: 4 – GGPS Wadi Wahni

DISTRICT: Larkana

TALUKA: Dokri

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Wadi Wahni	GGPS Wadi Wahni One school to be merged: 1. GBPS Wadi Wahni(413010014)-P	413010046	Primary	Elementary	Mix	Mix	New Block	8	6	26	Yes (with meter)	Available	Yes	Yes	150,971	4.7 million
								Old Block	4	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Badah II	GBPS Gabar Masan	413010012	Primary	Boys	3 km	5	1	3	Yes(without meter)	Available	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Wadi Wahni	N/A	M: 3	N/A	N/A	M: 4	N/A	Boys	40	92				132
		F: 4			F: 0		Girls	20	108				128
<b>TOTAL</b>	N/A	7	N/A	N/A	4	N/A							260

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Gabar Masan	N/A	M: 6	N/A	N/A	M: 1	N/A	Boys	45	156				201
		F: 0			F: 0		Girls						
<b>TOTAL</b>		6			1								201



# Package # 3

## District: Kamabr Shahdadkot

Number of Construction Schools:	5
Number of Grouped Schools:	4
Total Number of Classrooms:	108
Total Enrollment:	4,137
Total Staff:	121 (Teaching) 32 (Non-Teaching)

GROUP #: 1 – GBPS Ghazi Khan Jalbani

DISTRICT: Qamber Shahdadkot

TALUKA: Naseerabad

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Monder Lakha	<b>GBPS Ghazi Khan Jalbani</b> Two schools to be merged: 1. GBLSS Ghazi Khan Jalbani (427060173)-P 2. GGPS Allah Rakhio Jalbani (427060018)-P	427060141	Elementary	High	Mix	Mix	New Block	8	8	27	Yes (with meter)	Available	Yes	Yes	189,564	4.7 million
								Old Block	9	0							

**B – No Grouped Schools****2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBPS Ghazi Khan Jalbani	N/A	M: 9		N/A	M: 4	N/A	Boys	50	132	114			296
		F: 3			F: 0		Girls	50	133			183	
<b>TOTAL</b>	N/A	12	N/A	N/A	4	N/A							479

**B – No Grouped Schools**

GROUP #: 2 – GGMS Ghazi Khan Markand

DISTRICT: Qamber Shahdadkot

TALUKA: Warah

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Gaji Khuawar	GGMS Ghazi Khan Markand Two schools to be merged 1. GBPS Ghazi Khan Markand (427040035)-P 2. GGPS Ghazi Khan Markand (427040073)-P	138047* * As per PMU-SBEP	Elementary	High	Mix	Mix	New Block	8	8	27	Yes (with meter)	Available	Yes	Yes	-	4.7 million
								Old Block	7	0							

**B – No Grouped Schools****2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGMS Ghazi Khan Markand	N/A	M: 5	N/A	N/A	M: 3	N/A	Boys	54	320				374
		F: 11			F: 0		Girls	149	53	10		214	
<b>TOTAL</b>	N/A	16	N/A	N/A	3	N/A		203	373	10			588

**B – No Grouped Schools**

GROUP #: 3 – GBHS Monder Lakha

DISTRICT: Qamber Shahdadkot

TALUKA: Naseerabad

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Monder Lakha	GBHS Monder Lakha	427060177	High	High	Mix	Mix	New Block	12	8	38	Yes (with meter)	Available	Yes	Yes	415,000	8.3 million
								Old Block	12	6							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Monder Lakha	GBPS Khuda Bux Wahocho	427060157	Primary	Boys	2 km	4	1	1	Yes (without meter)	Yes	Yes	Yes
2.	Monder Lakha	GBPS Sawali Wahocho	427060105	Primary	Mix	2 km	4	1	1	Yes (without meter)	Yes	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS Monder Lakha	N/A	M: 27 F: 6	N/A	N/A	M: 10 F: 0	N/A	Boys Girls	Total enrollment in Campus + Merged Schools					672
<b>TOTAL</b>	N/A	33	N/A	N/A	10	N/A							414
													1086

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Khuda Bux Wahocho	N/A	M: 11	N/A	N/A	M: 1	N/A	Boys	18	138				156
		F: 0			F: 0		Girls	10	67				77
2. GBPS Sawali Wahocho	N/A	M: 6	N/A	N/A	M: 1	N/A	Boys	17	115				132
		F: 0			F: 0		Girls	12	63				75
<b>TOTAL</b>		17			2			57	383				440

GROUP #: 4 – GBHS Waso Kalhoro

DISTRICT: Qamber Shahdadkot

TALUKA: Naseerabad

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Muradi	GBHS Waso Kalhoro One school to be merged: 1. GBPS Waso Kalhoro ( )-P	427060176	High	High	Mix	Mix	New Block	12	6	39	Yes (with meter)	Available	Yes	Yes	218,000	8.3 million
								Old Block	8	2							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Dera	GBPS Dera	427060011	Primary	Mix	2 km	4	0	1	No	Yes	Yes	Yes

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS Waso Kalhoro	N/A	M: 17	N/A	N/A	M: 7	N/A	Boys	10	127			340	477
		F: 0			F: 0		Girls	10	66			96	172
<b>TOTAL</b>	N/A	17	N/A	N/A	7	N/A							649

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Dera	N/A	M: 8	N/A	N/A	M: 1	N/A	Boys	50	201				251
		F: 0			F: 0		Girls	18	30				48
<b>TOTAL</b>		8			1			68	231				299

GROUP #: 5 – GGPS Gaji Khuawar

DISTRICT: Qamber Shahdadkot

TALUKA: Warah

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Gaji Khuawar	GGPS Gaji Khuawar One school to be merged: 1. GGLSS Gaji Khuawar (427040285)-P	427040069	Primary	High	Girls	Mix	New Block	12	6	39	Yes (with meter)	Available	Yes	Yes	97,474	8.3 million
								Old Block	6	4							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Gaji Khuawar	GBPS Ghulam Nabi Abro	427040015	Primary	Boys	2 km	2	1	1	Yes (without meter)	No	No	No

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Gaji Khuawar	N/A	M: 0 F: 12	N/A	N/A	M: 4 F: 0	N/A	Boys Girls	80	149	116			345
<b>TOTAL</b>	N/A	12	N/A	N/A	4	N/A							345

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Ghulam Nabi Abro	N/A	M: 6 F: 0	N/A	N/A	M: 1 F: 0	N/A	Boys Girls	50 30	100 71				150 101
<b>TOTAL</b>		6			1			80	171				251

# Package # 4

## District: Dadu

<b>Number of Construction Schools:</b>	<b>6</b>
<b>Number of Grouped Schools:</b>	<b>4</b>
<b>Total Number of Classrooms:</b>	<b>120</b>
<b>Total Enrollment:</b>	<b>3,770</b>
<b>Total Staff:</b>	<b>147 (Teaching)</b>
	<b>09 (Non-Teaching)</b>

GROUP #: 1 – GBMS Waleed Shaikh

DISTRICT: Dadu

TALUKA: Dadu

## 1 – BASIC INFORMATION

## A – SBEP Construction School

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Monder	<b>GBMS Waleed Shaikh</b> Six merged schools: 1. GBPS Waleed Shaikh (402010405) 2. GGPS Waleed Shaikh (402010245) 3. GGLSS Waleed Shaikh (402010625) 4. GBPS Daro (402010406) 5. GGPS Budho Shaikh Daro (402010281) 6. GBPS Allah Warayo Shaikh (402010567)	402010609	Middle	High	Mix	Mix	New Block	8	8	30	Yes (with meter)	Available	Yes	Yes	25,538	4.7 million
								Old Block	14	2							

## B – No Grouped Schools

## 2 – STAFF &amp; STUDENT INFORMATION

## A – SBEP Construction School

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment					Total	
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.		
GBMS Waleed Shaikh	N/A	M: 11		N/A	M: 0	N/A	Boys	Total enrollment in Campus + Merged Schools					211
		F: 11			F: 0								Girls
<b>TOTAL</b>	N/A	22	N/A	N/A	0	N/A						359	

## B – No Grouped Schools



GROUP #: 2 – GGPS Ghulam Hussain Gadhi

DISTRICT: Dadu

TALUKA: Johi

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Bahawalpur	GGPS Ghulam Hussain Gadhi	402020098	Primary	Elementary	Girls	Mix	New Block	8	8	24	Yes (with meter)	Available	Yes	Yes	42,191	4.7 million
								Old Block	0	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Bahawalpur	GBPS Ghazi Jamali	402020070	Primary	Mix	5 km	3	0	1	Yes	Yes	Yes	No

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Ghulam Hussain Gadhi	N/A	M: 0 F: 2	N/A	N/A	M: 1 F: 0	N/A	Boys Girls	14	44				58
<b>TOTAL</b>	N/A	2	N/A	N/A	1	N/A							58

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Ghazi Jamali	N/A	M: 7 F: 0	N/A	N/A	M: 0 F: 0	N/A	Boys Girls	50	238				288
<b>TOTAL</b>		7			0			50	238				288

GROUP #: 3 – GBLSS Pat Gul Mohammad

DISTRICT: Dadu

TALUKA: Johi

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Pat Gul Mohammad	<b>GBLSS Pat Gul Mohammad</b> Three merged schools: 1. GBPS Pat Gul Mohammad (402020193) 2. GGPS Pat Gul Mohammad (402020083) 3. GBPS M. Yusuf Leghari (402020389)	402020495	Elementary	High	Boys	Mix	New Block	12	8	32	Yes (with meter)	Available	Yes	Yes	67,327	8.3 million
								Old Block	5	0							

**B – No Grouped School****2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total	
GBLSS Pat Gul Mohammad	N/A	M: 24	N/A	N/A	M: 2	N/A	Boys	Total enrollment in Campus + Merged Schools					511
		F: 7			F: 0		Girls						326
<b>TOTAL</b>	N/A	31	N/A	N/A	2	N/A						837	

**B – No Grouped School**

GROUP #: 4- GGPS Bachal Pusia

DISTRICT: Dadu

TALUKA: K. N. Shah

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Mitho Babar	GGPS Bachal Pusia One school to be merged: 1. GBPS Pusia (402030018)-P	402030093	Primary	Elementary	Mix	Mix	New Block	8	6	26	Yes (with meter)	Available	Yes	Yes	32,224	4.7 million
								Old Block	5	0							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Phulji Village	GBPS Thariri Jado Shaheed	402020206	Primary	Boys	1.5 km	3	0	0	Yes	No	Yes	No
2.	Phulji Village	GBPS Molvi Abdul Aziz	402020456	Primary	Boys	2 km	3	0	1	Yes	No	Yes	No

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Bachal Pusia	N/A	M: 3	N/A	N/A	M: 0	N/A	Boys	45	102				147
		F: 2			F: 0		Girls	19	98				117
<b>TOTAL</b>	N/A	5	N/A	N/A	0	N/A							264

**B – Grouped Schools**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Thariri Jado Shaheed	N/A	M: 11	N/A	N/A	M: 1	N/A	Boys	35	203				238
		F: 1			F: 0		Girls	17	149				166
2. GBPS Molvi Abdul Aziz	N/A	M: 6	N/A	N/A	M: 0	N/A	Boys	62	122				184
		F: 0			F: 0		Girls						
<b>TOTAL</b>		27	N/A	N/A	1	N/A		114	474				588

GROUP #: 5 – GGPS Kamal Khan Lund

DISTRICT: Dadu

TALUKA: Johi

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Kamal Khan	GGPS Kamal Khan Lund Two schools to be merged: 1. GBHS Kamal Khan (402020483)-P 2. GBPS Kamal Khan (402020032)-P	402020486	High	High	Mix	Mix	New Block	12	6	35	Yes (with meter)	Available	Yes	Yes	47,420	8.3 million
								Old Block	10	2							

**B – Grouped Schools**

SN	Union Council	School Name	SEMIS Code	School Level	Gender	Distance from Construction School	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground
1.	Kamal Khan	GBPS Cheejani	402020242	Primary	Mix	2 km	2	0	0	Yes	Yes	Yes	No

**2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GGPS Kamal Khan Lund	N/A	M: 14	N/A	N/A	M: 2	N/A	Boys	18	50		33		101
		F: 2			F: 0		Girls	21	56		10	87	
<b>TOTAL</b>	N/A	16	N/A	N/A	2	N/A		39	106		43		188

**B – Grouped School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment						
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant		Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
1. GBPS Cheejani	N/A	M: 2	N/A	N/A	M: 0	N/A	Boys	50	116				166
		F: 0			F: 0		Girls	46	34			80	
<b>TOTAL</b>		2			0			96	150				246

GROUP #: 6- GBHS Taga

DISTRICT: Dadu

TALUKA: Dadu

**1 – BASIC INFORMATION****A – SBEP Construction School**

SN	Union Council	School Name	SEMIS Code	School Level		Gender		School Building	Class Rooms	Other Rooms	Washrooms	Electricity	Water	Boundary Wall	Playground	SSB (Non Salary) - PKR	PC-1 Cost of furniture and fixtures (PKR)
				Current	Proposed	Current	Proposed										
1.	Pyaro Station	GBHS Taga Two schools to be merged: 1. GBPS Taga (402010086)-P 2. GGELS Taga (402010236)-P	402010649	High	High	Mix	Mix	New Block	12	6	35	Yes (with meter)	Available	Yes	Yes	-	8.3 million
								Old Block	15	0							

**B – No Grouped School****2 – STAFF & STUDENT INFORMATION****A – SBEP Construction School**

Name of School	Teaching Staff			Non-Teaching Staff			Enrolment					
	Sanctioned	Working	Vacant	Sanctioned	Working	Vacant	Katchi (ECE)	Primary	Middle	Secondary	Higher Sec.	Total
GBHS Taga	N/A	M: 26	N/A	N/A	M: 3	N/A	Boys	30	162		492	684
		F: 9			F: 0		Girls		141	117	258	
<b>TOTAL</b>	N/A	35	N/A	N/A	3	N/A		30	162	141	609	942

**B – No Grouped School**

<b>SN**</b>	<b>Building Type</b>	<b>Covered Area Ground Floor (Sq. Ft.)</b>	<b>Covered Area First Floor (Sq. Ft.)</b>	<b>Covered Area Second Floor (Sq. Ft.)</b>	<b>Covered Area</b>
1.	Type-1	14613	14715	764	30092
2.	Type-1A	11107	11193	764	23064
3.	Type – 2A	9169	9254	749	19172
4.	Type – 3	7684	7770	658	16112

*\*\*The data regarding covered area of the school, as mentioned in this table, is in respect of the Construction School. The Operator will be handed over the Construction School along with the existing school block(s), if any, in lieu of the Authority's School Consolidation Policy.*

## ANNEXURE 9 – APPLICATION FORM

To: School Education and Literacy  
Department,  
Government of Sindh,  
1<sup>st</sup> Floor, Tughlaq House, Sindh Secretariat,  
Karachi, Pakistan.

Re: **Management and operation of certain public schools by Education Management Organizations in the province of Sindh (the “Project”)**

[DATE]

Dear Sirs,

Pursuant to the Invitation to Bid document dated [Please insert the relevant date], [Name of Prospective Bidder] hereby submits its Application in conformity with the Invitations for Bids Document and Instructions to Prospective Bidders dated [●] (as amended and/or supplemented from time to time) (the **Invitations for Bids Document**) and requests to be considered for Eligibility for the Project.

*All capitalized terms unless defined herein shall bear the meaning as ascribed thereto in the Invitations for Bids Document.*

[Name of Prospective Bidder] hereby confirms that it:

- (a) agrees to comply with all the tender rules, laws and regulations governing the tender as issued by the relevant authorities from time to time.
- (b) accepts the right of the Sindh School Education and Literacy Department to (i) request additional information reasonably required to assess the application, (ii) amend the procedures and rules or make clarifications thereof, and (iii) extend or amend the schedule of the eligibility and the tender;
- (c) accepts the exclusive application of the federal laws of Pakistan and provincial laws of Sindh with respect to these eligibility procedures; and
- (d) fully and completely understands and accepts the terms of the Invitations for Bids Document and hereby undertakes to comply with the same.

[Name of Prospective Bidder] hereby represents and warrants that as of the date of this letter:

- (a) all of the information submitted in this Application, including the enclosed forms and documents, is accurate in all respects;
- (b) [Name of Prospective Bidder], [including any of our Consortium members], has(ve) not been subject to any voluntary or involuntary bankruptcy or insolvency or similar proceeding during the last five (5) years; and
- (c) [Name of Prospective Bidder], [including any of our Consortium members], has(ve) paid all taxes due, except those which are being contested in good faith by appropriate proceedings and for which adequate reserves have been established.

Attached herewith to this Application are the following documents, as appropriate:

- (a) Basic Information Form (Annexure 10)

- (b) Experience Form (Annexure 11);
- (c) Financial Data Form (Annexure 12); and
- (d) Parent Company Letter of Comfort (if relevant) (Annexure 14), and
- (e) Affidavit (Annexure 15);
- (f) Other documents required in Section 4 of the Invitations for Bids Document.

[Name of Prospective Bidder] hereby designates [ ] as its representative to receive notices in respect of the eligibility and the tender at the following address, telephone and facsimile numbers:

[Representative's address, telephone and facsimile numbers] [Signature]

In the capacity of [position]

Authorized to sign this Eligibility Application for [Name of Prospective Bidder]



## ANNEXURE 10 - BASIC INFORMATION FORM

### PROSPECTIVE BIDDER INFORMATION:

Name:

Type: (Corporation, Partnership, etc.)

Company/Entity incorporation/registration no:

Domicile:

Address of principal office:

Telephone number:

Fax number:

E-mail address:

Primary areas of business:

Shareholder/Member certificate (attach separately)

### CONSORTIUM MEMBERS INFORMATION: (IF APPLICABLE, FILL IN DETAILS FOR ALL MEMBERS, IDENTIFYING THE LEAD MEMBER AND/OR THE MEMBER(S) TO BE EVALUATED FOR EACH OF THE ELIGIBILITY CRITERIA SET FORTH IN SECTION 4.3 PART I)

Name:

Type: (Corporation, Partnership, etc.)

Company/Entity incorporation/registration no:

Domicile:

Address of principal office:

Telephone number:

Fax number:

E-mail address:

Primary areas of business:

Shareholder/Member certificate (attach separately)

## ANNEXURE 11 – EXPERIENCE FORM (DEC1)

The Prospective Bidder, or if the Prospective Bidder is a Consortium, at least one of the Consortium members, should provide sufficient detail of its experience in the management and operation of educational institutions in five (5) of the full calendar years over the last seven (7) years, to enable the Authority to evaluate fulfilment of Technical Criterion as described in Section 4.3 of this Eligibility Document.

Organization / Company / Institution Name <sup>3</sup>	Location	Description & Size	Role of the Prospective Bidder or Consortium Member	Date of Commencement of Operations	Auditor's confirmation letter reference <sup>4</sup>
[add rows if necessary]					

<sup>3</sup> If Company Name is different from your name, please indicate relationship with your company.

<sup>4</sup> The Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium members, shall provide reasonable proof or an Affidavit or a letter attested from a gazette officer as confirmation of each of the experiences that they list in the table of this Annexure 11.

## ANNEXURE 12 - FINANCIAL DATA FORM (DEC 2)

### NET WORTH

- (i) Financial Year End [insert the date and year]

<b>Prospective Bidder</b> <b>(or if the Prospective Bidder is a Consortium, the Lead Member)</b>		
<b>Value of Total Assets</b>	<b>Total Liabilities</b>	<b>Net Worth</b>
<i>[insert the amount in PKR]</i>	<i>[insert the amount in PKR]</i>	<i>[insert the amount in PKR]</i>

- (ii) Financial Year End [insert the date and year]

<b>Prospective Bidder</b> <b>(or if the Prospective Bidder is a Consortium, the Lead Member)</b>		
<b>Value of Total Assets</b>	<b>Total Liabilities</b>	<b>Net Worth</b>
<i>[insert the amount in PKR]</i>	<i>[insert the amount in PKR]</i>	<i>[insert the amount in PKR]</i>

## ANNEXURE 13 - PARENT COMPANY LETTER OF COMFORT

To: School Education and Literacy Department  
Government of Sindh 1<sup>st</sup> Floor, Tughlaq House,  
Sindh Secretariat, Karachi, Pakistan.

Re: **Management and operation of certain public schools by Education Management Organizations in the province of Sindh (the "Project")**

[DATE]

Dear Sirs,

We refer to the Invitation for Bids document issued by the Sindh School Education and Literacy Department, dated [●] ("**Invitations for Bids Document**"), also inviting eligibility applications from Prospective Bidders for the execution and completion of a Concession Agreement involving the management and operation of certain public schools in the province of Sindh (the "**Project**").

According to Section 4.3.2 of the Invitation for Bids Document (Financial Criteria - Submission of Evidence from Parent Company), the Prospective Bidder, or if the Prospective Bidder is a Consortium, at least one of the Consortium members, may choose to present financial statements from a Parent Company to satisfy Financial Criteria in EC2. For this purpose, the "Parent Company" means any corporate entity Controlling the Prospective Bidder, or if the Prospective Bidder is a Consortium, the relevant Consortium member, and "Control" means having, directly or indirectly, a majority of the voting securities or a majority representation on the Board of Directors (or other similar constituent body) of the given entity.

In consideration of the above, we hereby confirm and undertake that:

- (i) we are the Parent Company of [name of Prospective Bidder or a Consortium Member], which is seeking for eligibility for the Project as [Prospective Bidder/Consortium Member]; and
- (ii) we will make available sufficient funds and resources to [name of Prospective Bidder or a Consortium Member] to enable it to meet its obligations as the shareholder/member of the Operator and otherwise act as a prudent and careful Project sponsor.

Except where the context requires otherwise, capitalized terms used in this letter shall have the meaning ascribed in the Invitation for Bids Document.

Yours faithfully,

[Name of Parent Company]

By:

Name:

Title: (Authorized signatory)

## ANNEXURE 14 - AFFIDAVIT

To: School Education and Literacy Department  
Government of Sindh 1<sup>st</sup> Floor, Tughlaq House, Sindh  
Secretariat,  
Karachi, Pakistan.

Re: **Management and operation of certain public schools by Education Management Organizations in the province of Sindh (the "Project")**

[DATE]

Pursuant to the Invitation for Bids Document dated [please insert the date] in respect of the Sindh Education Management Organization Project,

[Name of Prospective Bidder/Lead Member of Consortium] hereby represents and warrants that, as of the date of this letter [Name of Prospective Bidder/Lead Member of Consortium], and each member of our Consortium (if applicable):

- (a) is not in bankruptcy or liquidation proceedings;
- (b) has not been convicted of fraud, corruption, collusion or money laundering;
- (c) is not aware of any conflict of interest or potential conflict of interest arising from prior or existing contracts or relationships which could materially affect its capability to comply with the obligations under the Concession Agreement; and
- (d) does not fall within any of the circumstances for ineligibility listed in Section 3.4 (Ineligibility of a Prospective Bidder) of the Expression of Interest.

Yours Sincerely,

Name and Title of Authorized Signatory: Name of Firm:  
Address:

## ANNEXURE 15 - SPECIFICATIONS OF SCIENCE LAB

Following is the minimum breakup for equipment and supplies for one high school science lab. Bidders are encouraged to visit all schools in the Group-of-Schools and submit their technical and financial proposal in accordance with their own assessment based break up for equipment and supplies which would suffice curriculum needs as well as equitable needs of children enrolled in different levels in these Group-of-Schools. However, based on bidders' school based survey, they can propose even better solutions.

<b>BIOLOGY</b>		
<b>SN</b>	<b>ITEMS</b>	<b>QTY.</b>
1	Compound Microscope L-101 with wooden box and weight box China as per sample	6 Nos
2	Prepared slide of Bacteria set of 3 India as per sample	2 Set
3	Prepared Slide of Chlymadomanas India as per sample	2 Nos
4	Prepared slide of siprogyra India as per sample	2 Nos
5	Prepared Slide of dicot stem India as per sample	2 Nos
6	Prepared Slide of Ameoba India as per sample	2 Nos
7	Prepared Slide of Paremecium India as per sample	2 Nos
8	Prepared Slide of Mosquito Set of 4 India as per sample	2 Set
9	Prepared slide of Mitosis Set of 5 India as per samol-	2 Nos
10	Prepared slide of Meosis set of 12 India as per sample	2 Nos
11	Prepared slide of Brasica Root India as per sample	2 Nos
12	Prepared slide of Brasica stem India as per sample	2 Nos
13	Prepared slide of Brasica leaf India as per sample	2 Nos
14	Preserved specimen in glass slab as per sample	1 Nos
15	Prepared slide of funeria India as per sample	2 Nos
16	Preserved specimen of Jelly fish in glass slab china as per sample.	1 Nos
17	Preserved specimen tape worm in glass slab china as per sample.	1 Nos
18	Preserved specimen of Snail in glass slab china as per sample.	1 Nos
19	Preserved specimen of starfish in glass slab china as per sample.	1 Nos.
20	Preserved specimen of sea urchin in glass slab china as per sample.	1 Nos
21	Preserved specimen of sea horse in glass slab china as per sample.	1 Nos
22	Prepared slide of Euqlena India as per sample	2 Nos
23	Preserved specimen of Dog fish in glass slab china as per sample.	1 Nos
24	Preserved spedimen of Cuttle fish in glass slab china as per sample.	1 Nos
25	Preserved specimen of naries in glass slab china as per sample.	1 Nos
26	Prepared slide of plasmodium India as per sample	2 Nos
27	Prepared slide of monocot stem India as per sample	2 Nos
28	Prepared slide of animal & plant tissues India as per sample	2 Nos
29	Prepared slide of monot cot root India as per sample	2 Nos
30	Plane Glass slide per Packet China as per sample	6 Pkts
31	Cover slip 18 x 18 mm China as per sample	4 Pkts
32	Disecting Box large size Pak as per sample	10 Nos
33	Test tube 12 x 100 mm bomax China (original) as per sample	4 Doz
34	Test Tube 25 x 150mm bomax china (original) as per sample	2 Doz
35	Gennous potometer with stand pak as per simple	6 Nos
36	Glass Dropper Pak as per sample	25 Nos'
37	Model of Amebeoba Plastic Pas as per sample	1 No

38	Model of Pitcher Plant set Pak as per sample	1 Set
39	Peteri Dish 10Orn China as per sample	10 Nos
40	Iodine Pak as per sample	2 lbs
41	Prepared slide of sproangia India as per	2No
42	Glycerin Pak as per sample , '	2 lbs
43	Human skelton Plastic China as per	1 No
44	Model of Human teeth (set) China as	1 No
45	Model oaluman heart Plastic China as	1 No
46	Model fo Human eye Plastic China as	1 No
47	Model of Human Kidney Plastic China	1 No
48	Bell Jar China as per sample	2 Nos
49	Vaccum flask imported as per sample	2 Nos
50	Magnifying glass imported as per	10
51	Cotton Pak as per sample	2
52	Dissecting dishes with wax Pak aiPer	2
53	Cobalt Chloride paper as per sample	10 Nos
54	Eosin solution Pak as per sample	500 ml
55	Human "Brian Model Plastic China as	1 No
56	DNA Model China as per sample	1 No
57	Benedicts solution Pak as per sample	500 ml
58	Fehling's solution A.13 Pak as per	500 ml
59	Biology Charts set of 10 Pak as per	2 sets
60	Disecting Microscope Chinaas per	5 Nos

CHEMISTRY		
SN	ITEMS	QTY.
1	Copper Sulphate Pak as per sample.	2 Lbs
2	Alum Potash Pak as per sample.	2 Lbs
3	Hydrochloric acid Pak as per sample.	5Lbs
4	Sodium Hydroxide Pak as per sample.	4Lbs
5	Sulphuric acid Pak as per sample.	5Lbs
6	Ammonium Chloride Pak as per sample.	2Lbs
7	Calcium Carbonate Pak as per sample.	2Lbs
8	Beaker 100m1 China (Bomax Original) as per sample.	15 Not
9	Beaker 250m1 China (Bomax Original) as per sample.	15 Not
10	Beaker 500m1 China (Bomax Original) as per sample.	10 Not
11	Beaker 1000m1 china (Bomax Original) as per	10 Not
12	FonnTcli Flask 250 China (Bomax Original) as per	10 Not
13	Namtelottom Flask 250m1 China (Borneo Original) as	113 Nos
14	rulrinaolettom Flask 250m1 China (Bomax Original) Fig ner earnnle	10 Nos
15	Balance Digital 0 to 100gms China as per sample.	4 Nos
16	Litmus Paper (Red) China as per sample.	15 Pkts
17	Litmus Paper (Blue) China as per sample.	15 Plus
18	Spirit lamp glass 150m1 China as per sample.	15 Pkts
19	Glass tubing diff size Pak as per sample.	15 Pkts
20	Burette graudated 50m1 India rotaflow as per sample	15 Pkts
21	Pippete10m1 Germany as per sample.	15 Not
22	Thennameter Centrigrade China as per sample.	15 Not



23	Sulphur Pak as per sample.	6 labs
24	Carbon disulphide Pak as per sample.	2 labs
25	Woulf bottle 250m ml Pak as per sample.	10 Nos
26	Thistle flumel Pakas per sample.	15 No
27	Cork Borer set of 3 Brass Pak as per sample.	10 Sets
28	Cork Rubber different sizes Pak as.per sample.	40 Nos
29	Wire gauze 4" x 4" Pak as per sample.	10 Nos
30	Iron stand large size superior Pak as per sample.	10 Not
31	Burette stand Ivletalic F-type Pak as per sample.	10 Nos
32	Cappillary tube different size Germany Pak as per 32 camnle	5 Pk ts
33	Fusion tubes G. Glass Pak as per sample.	5Pkts
34	Glass stirrer Pak as per sample.	10 Nos
35	Tripod stand 5" high Pak as per. sample.	15 Nos
36	Funnel 4" dia China Pak as per sample.	15 Nos
37	China dish 35cc China as per sample.	15 Nos
38	China Dish 60 cc China as per sample.	15 Nos
39	Filter paper Brazil local Pak as per sample 5cm.	15 Nos
40	PH paper 1-14 Pak as per sample.	8 Nos
41	Test Tubes 16x 150nun Pak as per sample.	4 Dozen
42	"Test Tubes stand den Prl	10 Nos
43	Phenolphthaline Pak as per sample.	100 gms
44	Methyle Orange Pak as per sample.	100 gms
45	Test tube holder Pak as per sample.	15 Nos
46	Dish Holder iron tongue Pak as per sample.	10 Nos
47	Iron Dust Pak as per sample.	2 lbs
48	Zinc Metal Pak as per sample.	2 lbs
49	Water Tub Plastic Pak as per sample.	10 Nos
50	Gas Jar lid with hole Pak as per sample.	20 Nos
51	Gar Jar lid without Hole Pak as per sample.	20 Nos
52	Behive shelf Pak as per sample.	10 Nos
53	Sodium Chloride Pak Pak as per sample.	2 lbs
54	Oxalic acid Pak as per sample.	2 lbs
55	Spirit Mathelated Pak as per sample.	4 litre
56	Potassium Permanganate Pak as per sample. .	6 lbs
57	Electrodes Pak as per sample 3 zinc + 3 copper.	6 Nos
58	Key two way Pak as per sample.	10 Nos
60	Bulb China Pak as per sample.	10 Nos
61	Measuring flask China 100m1 wheel brand Pak as ner samnle	4 Nos
62	Periodic table (Chan) Pak as per sample.	2 No
63	Potassium sulphate Pak as per sample.	2 lbs
64	Aluminium Sulphate Pak as per sample.	2 lbs
65	Nitric Acid Pak as per sample.	5 lbs
66	Sodium Zeolite Pak as per sample.	1 lbs
68	Triangular File Pak as per sample.	6 Nos

PHYSICS		
SN	ITEMS	QTY.
1	Vernier Caliper 6" China as per sample	10 Nos
2	Micro meter 25nun China as per sample	10 Nos
3	Olas Prism 2" x 2" x 2" Pak as per sample	20 Nos
4	Convex Lens 15 to 30 focal length Pak as per sample	20.Nos
5	Free fall apparatus with brass pully Pak as per sample	10 Nos
6	Grave Sands apperatess complete Pak as per sample	10 Nos
7	Helical Spring app with 250gm slotted wts Pak u per sample	10 Nos
8	Glass slab 3". x T.' Psk sr per srmples .. , .	20 Na
9	Physical balance with box China original as per sample	4 Nos
10	Meter rod full size wooden Pak as per sample	20 Nos
11	Stop watch digital imported	20 Nos
12	Pendulum bob 1/2", 3/4" x 1 set of 3 (Brass) Pak as per sample	10 Nos
13	Angle Iron appratus 11/2" meter long with steel ball complete set Pak as per sample	6 Sets
14	Drawing Board 12" x 16" Popular wood Pak as per sample	20 Nos
15	Lens stand steel Pak as per sample	15 Nos
16	Mirror stand steel Pals as per sample	15 Nos
17	Needle stand with needle Pak as per sample	15 Nos
18	Wooden wedge Pak as p* er sample	15 Nos
19	Inclined Plane App steel complete set Pak as per sample	10 Nos
20	Fix Pulley apparatus Pak as per sample	10 Has
21	Wooden Bridge Pak as per sample	15 Nos
22	Brass Cylinder (set of 3) Pak as per sample	15 Nos
23	Resonance tube appratus complete set Pak as per sample	6 Nos
24	Drawing pins China as per sample	15 Pkts
25	Common Pins China as per sample	15 Pkts
26	Bar Magnet 4" Pak as per sample	10 Nos
27	Compass 18nun Pak as per sample	10 Nos
28	Optical bench complete Pak as per sample	10 Nos
29	Plumb line Pak as per sample	10 Nos
30	Horizontal Plan Pak as per sample	8 Nos
31	Spring Balance 1000gm China as per sample	10 Nos
32	Mirror strips Pak as per sample	20 Nos
33	Hypsometer pak as per sample	6 Nos
34	Concave Mirror Pak	15 Nos
35	Cork (Rubber) different sized Pak as per sampIT	4 Doi
36	Tunning Fork Pak (Original) as per sample (480-572)	10 Nos
37	Rubber Pak Pak as per sample	10 Nos
38	Convex lens 15 -30 cm focal length Pak as per sample	20 Nos
39	Concave lens Pak as per sample	5 Nos
40	Eurika wire U.K as per sample	5 Mtre
41	Volt meter China as per sample	5 Nos
42	Anuneter China as per sample	2 Nos
43	Resistance bpxPak 10000 ohms as per sample	50 Mtr

44	Connecting wires Pak as per sample	10 Nos
45	Key one way Pak as per sample	3 Nos
46	Buttery (6volts) Pal( as per sample	5 Nos
47	Galavanometer China as per sample	4 Nos
48	Circular coil fitted with wooden board Pak as per sample	3 Nos
49	Rheostate India 200 olun Pak as per sample	'3 Nos
50	Semi-Conductor diodes 3 meters Pak as per sample	3 Nos
51	Millimeter China as per sample	2 Nos
52	Variabe power supply 2 ampere 0-9 volt China as per sample	2 Nos

## ANNEXURE 16 - SPECIFICATIONS OF COMPUTER LAB

Following is the minimum features of a computer lab. However, based on bidders' school based survey and to provide equitable access to all children enrolled in these Group-of-Schools, they can propose even better solutions.

ITEM	PARTICULARS	QTY
	<b>M300 N computing</b> Networking Computing Terminal with 3 USB Port Audio 24-bit stereo output /input via speaker/microphone port. <b>Supported OS:</b> Windows XP Professional, Windows 2008, and Windows Server 2003. Windows 7, Linux, Vista <b>(1 Year Warranty)</b>	
<b>LCD / LED</b>	HP /DELL 19" LED / LCD <b>(1 Year Warranty)</b>	<b>25</b>
<b>Keyboard / Mouse</b>	USB Key Board Mouse	<b>25/25</b>
<b>HP 800</b>	CORE i7 6700 3.2GHZ <b>(6TH GENERATION)</b> 32 GB RAM 1TB SATA HARD DRIVE - DVD RW - KEYBOARD <b>(1 Year Hp Warranty)</b>	<b>1</b>
Projector	MX528 <b>(1 Year Warranty)</b> 8,000 Hours Lamp Life	1
Projector Screen	Aurora Tripod Matt 6 x 6 + Ceiling Mount Kit, Stand	1
Printer	HP LaserJet PRO M402DN BLACK PRINTER <b>(1 Year Warranty)</b>	1
Windows 10 Licensed	<b>Microsoft</b> WINDOWS 10 PROFESSIONAL	1
Ms Office Licensed	<b>Microsoft</b> OFFICE 2013 Home & Business	1
Anti-Virus Licensed	Norton INTERNET SECURITY 2015-2016 <b>10 USER</b> (RETAIL PACK)	1
UPS	UPS 1500va UPS / <b>Stablematic</b> ( Backup Time 10 – 20 mint )	1
Stabimatic Stabilizers	Stabimatic 4000 VA Servo Motor Voltage Stabilizer	1
Router	<b>TPLINK</b> ARCHER C7AC1750 Dual Band Wireless Gigabit Router, Broadcom	1
Switch	<b>TPLINK SWITCH</b> TL-SG1024D 24-port Gigabit Desktop/Rach mount Switch	1
Networking	Cat 6 Wire cabling (50 rupees per feet)	Networking
Network Rack	15U Floor Stand Network Rack Includes 1 Fixed 1 Fans and Power Distribution Unit for Rack	1
Office Table	Office Table, Office Chair, Computer Room Table, Computer Room Chairs, Networking, Electric board <b>(Approximately)</b>	
	Necessary Furniture and Fixtures	
	Installation and Configuration of all above Items	

## ANNEXURE 17 – SPECIFICATIONS OF SOLAR POWER

Following is the minimum breakup for installation and commissioning of 15 KVA solar power systems for a 12 to 14 room school. However, based on bidders' school based survey and to provide same facility in the Group-of-Schools, they can propose even better solutions.

SN	DESCRIPTION	QTY
1	<p><b>Supplying, Installing and Commissioning 15 KVA Solar Power System for Academic Blocks of SBEP School.</b></p> <hr style="border: 1px solid #cccccc;"/> <p><b>SPECIFICATIONS:</b></p> <p><b>a. SOLAR PV MODULE:</b> Q cell make, 250/300W POLY CRYSTALLINE cells with 3mm glass thick and with proper anodized Aluminum frame and earthing provision with relevant IEC Certificates and power warranty as per specifications.</p> <p><b>b. SUPPORTS</b> Galvanized roof supported, frame size and thickness.</p> <p><b>c. OFF GRID HYBRID INVERTER:</b> SMA, 15KW capacity (3-phase) with 03 years minimum warranty.</p> <p><b>d. SUNNY WEB BOX FOR REMOTE MONITORING</b> Facility to be provided AC / DC parameter monitoring, interface, internet monitoring, solar irradiation, module / room temperature, relative humidity and other details to be mentioned.</p> <p><b>e. LIGHTNING ARRESTER:</b> Level 5 protection and type of lightening system.</p> <p><b>f. SUITABLE EARTHING AND EARTH PITS</b> To be provided (as per IEC norms).</p> <p><b>g. CABLES</b> To be as per IEC standards or equivalent IEC (working voltage) cables are to be routed through suitable ducts. Interlinking between the solar inverter to ACDB and from ACDB to LT panel will be of supplier scope.</p> <p><b>h. ACDB -</b> Fitted with branded electrical accessories and outer cover with good quality of stainless steel.</p> <p><b>i. ALL FASTENERS</b> used wherever, must be of good quality of stainless steel grade.</p>	1 school (12-14 rooms)